

# SWAN Finance Committee Meeting

## Agenda

Friday, December 12, 2025 11:00 a.m.

Join Zoom Meeting

<https://swanlibraries-net.zoom.us/j/86007655233?pwd=bbcLltuD7HTcwOmxWbsEns0mleaail.1>

Meeting ID: 860 0765 5233

Passcode: 769942

1. Call to Order, Roll Call
2. Introduction of Visitors/Public Comment
3. Discussion Item – SWAN FY27 budget memo
4. Discussion Item—SWAN FY27 budget & membership fees draft
5. Adjournment

SWAN Board Member	Library	Office	Term Expires
Dawn Bussey	Glen Ellyn Public Library	Treasurer	July 1, 2027
Zach Musil	Tinley Park Public Library	President	July 1, 2027
Benjamin Weseloh	West Chicago Public Library		July 1, 2028

**Date:** December 12, 2025  
**To:** SWAN Finance Committee  
**From:** Aaron Skog, Executive Director  
**Re:** FY27 Budget update



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The Finance Committee will meet on December 12<sup>th</sup> at 11:00 a.m.

Work completed to date on the budget draft.

- The RAILS LLSAP grant increased from \$501,394 to \$515,768 for FY27, which is a \$14,374.50 increase.
- Completed membership fee tax data
- Updated bond payments for Brookfield, Hodgkins, and Richton Park

Topics for discussion at the Finance Committee meeting.

1. **#5025 Health, Dental, Life and Disability Insurance:** expenses with LIMRiCC have increased for the past two years. I requested budgetary numbers from our insurance broker HUB International for comparison. The FY27 budget for #5025 Health, Dental, Life and Disability Insurance is budgeted at \$175,000 based on actual FY26 expenses (unaudited), which is lower than the budgeted \$178,600 from FY26. If SWAN were to switch from LIMRiCC to another insurance carrier, we would pay LIMRiCC for two months overlapping insurance coverage invoices for claims which would total \$40,752.

Per LIMRiCC bylaws:

- a. Article III section Q 5. Obligations of Terminated Members.

“The obligation of LIMRiCC to administer claims incurred under the Plan prior the effective date of termination or voluntary withdrawal for a terminated Member shall continue for claims that are filed within a period of twelve (12) months after such effective date. Members who have either been terminated or have voluntarily withdrawn are required to make all Member Contributions and supplemental payments, and to pay their entire current invoice, for sixty (60) days after their termination date, known as the run-out period.

“1. In the event of a member’s voluntary termination from the Program, **notification to the Board must be given in writing 120 days prior to the termination date and prior to the end of the benefit plan year.**

“The exception to the 120-day required notice would be in the event that the Board fails to provide a 15 day notice of the health care premiums for the new plan year at least 135 days prior to the new plan year. In this case, it is at the discretion of the Board. A penalty fee of 25% of the current invoice will be applied to the Member for a notice of termination with less than 120 days notification.

**“2.A 2-month run-out period for SHIP and PHIP will be charged based on the current invoice.”**

I hope to have costs from HUB International for the budget conversation in time for our Friday, December 12<sup>th</sup> meeting.

2. **#5440 - Library Services Platform expenses:** review the expenses for SirsiDynix, OCLC, EBSCO, Patron Point, and Aspen support/hosting with Grove for Libraries. Additional expenses for software development with Grove on Aspen features prioritized by SWAN. The BLUEcloud Analytics add-on service Private Intelligence Suite would cost \$6,900 and a one-time expense of \$5,064.
3. **#5700 - Increased cyber security policy coverage:** the information security risks are increasing for all organizations, and libraries are no longer outside of the threat vector for cyber criminals (see the British Library ransomware attack). The insurance coverage for SWAN is currently \$1 million and if raised to \$2 million in coverage it would raise the annual premium from \$6,191 to \$8,489. SWAN also has a cyber risk warranty with our security provider Arctic Wolf, which provides coverage up to \$750,000.
4. **#5830 - Consulting and #5810 Legal expenses:** for a potential RFP for next integrated library system (ILS) the budget has included \$10,000 for RFP consulting and \$4,500 for legal expenses for anticipated contract review.

# SWAN Budget Information & Guidelines

Fiscal Year 2027 (July 1, 2026 – June 30, 2027)

## Introduction

The SWAN budget is introduced to the SWAN Board at its November meeting, with scheduled input from library directors at a February Committee of the Whole meeting, and concluding with a membership approval at the March SWAN Quarterly meeting.

## Budget Highlights

### **RAILS Grant revenue increase**

The RAILS LLSAP grant increased from \$501,394 to \$515,768 for FY27, which is a \$14,374.50 increase.

### **Group purchases for EBSCO & Comics Plus removed**

These purchases once under SWAN have since moved to an arrangement with RAILS. RAILS now manages the subscription request modifications, fees, and billing. These purchases had no impact on membership fees overall, as the expense and subsequent revenue from direct billing of libraries would zero out.

### **Increase Library Services Platform expenses**

The SirsiDynix agreement would enter its second and final year with a 6.9% increase. Aspen hosting and support is assumed to not increase from the prior year, but additional software development at \$10,000 is included in the FY27. The online patron registration service expense is based on actual three months of usage.

### **Increase outside consulting expense**

The consulting budget includes an increase of \$10,000 to provide SWAN consulting for procurement and RFP management should it be decided to procure a new ILS.

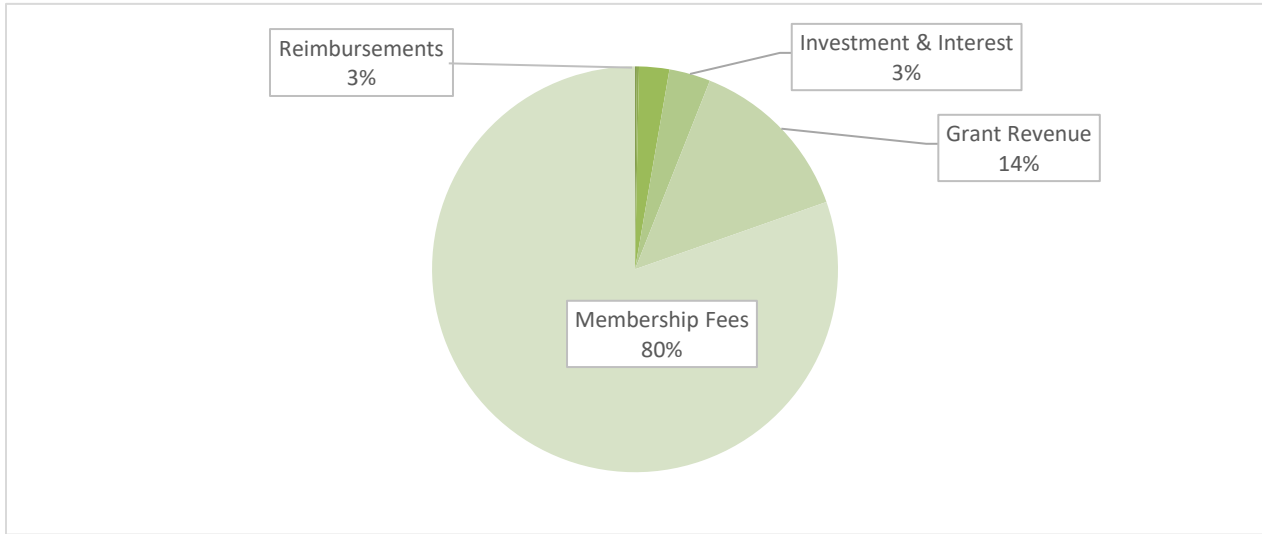
### **Increase to cyber risk policy coverage expense**

The information security risks are increasing for all organizations, and libraries are no longer outside of the threat vector for cyber criminals (see the British Library ransomware attack). The insurance coverage for SWAN is currently \$1 million and if raised to \$2 million in coverage would raise the annual premium from \$6,191 to \$8,489. SWAN also has a cyber risk warranty with our security provider Arctic Wolf which provides coverage up to \$750,000.

### **Membership fees increase**

Overall, the FY27 budget would set an increase of 4.0% to membership fees.

Revenue



Membership Fees

**4010 SWAN Full Membership Fees \$3,053,186**  
SWAN assesses membership fees based on academic, school, special, and public library. The formulas used for each are detailed on the SWAN support site under About > Board > Budget & Fees. SWAN’s FY27 membership fees are based on the 2023 tax year, and the variations of the tax revenue and debt service per library will result in individual library fee changes.

**4011 SWAN Internet Access Membership Fees \$4,200**  
The Internet Access level service for school libraries continues through this fiscal year with 10 schools participating with partner SWAN member public libraries.

Membership Reimbursements

**4110 Member One-Time Project Receipts \$0**  
This budget line would be used if a library needed to reimburse SWAN for one-time expenses incurred. For example, if the RAILS Catalog Grant were no longer available, a library joining SWAN would pay SWAN for the one-time expenses for the vendor expenses. No one-time projects are anticipated for this budget.

**4190 Member Group Purchase Receipts \$5,600**  
Libraries that reimburse SWAN for group purchases are indicated in this budget line. EBSCO and Comics Plus group purchase revenue prior to FY27 were recorded in this line.

## Reimbursements

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### 4220            Reimbursement Losses for Resource Sharing            \$47,800

Revenue associated with reimbursement for ILL or reciprocal borrowing with libraries outside of the SWAN consortium, e.g. Chicago Public Library.

### 4230            Collection Agency Fees            \$0

SWAN may collect a modest fee for administering services within the Unique Management collection of unpaid reciprocal borrower invoices. This budget no longer includes the revenue.

### 4240            E-commerce transactions            \$43,400

Payments made through the Aspen Discovery catalog by library users will be recorded as revenue and then distributed back to member libraries as an expense off-set in this budget.

### 4250            Deaccession transactions            \$0

Revenue collected from deaccession of SWAN equipment or furniture.

## Grant Revenue

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### 4310            RAILS Support to SWAN            \$515,768

RAILS provides support to SWAN through an annual grant to support regional resource sharing. The grant amount to SWAN is divided equally between all public libraries and is indicated as a discount off SWAN membership fees. The funding from RAILS is based on a formula which divides a grant \$2.25 million between six entities known as LLSAPs.

### 4320            Other Grant Revenue            \$0

Revenue received as part of the addition of a new library to SWAN will be recorded in this budget line. No joining libraries are planned for this budget year.

## Registration & Event Receipts

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### 4499            Annual Conference Receipts            \$6,260

Any revenue collected as part of the SWAN Expo are recorded in this budget line. This includes vendor table fees or libraries invoices for the event to offset event catering. This budget includes the annual conference event.

## Investment & Interest

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### 4510            Interest Income            \$100,000

SWAN interest income is generated from a Money Market account with interest rates adjusting based on financial markets. The rates over the past year have been steadily increasing, and this budget anticipates a higher yield than last year's budget.

**4520 Investment Income \$25,000**

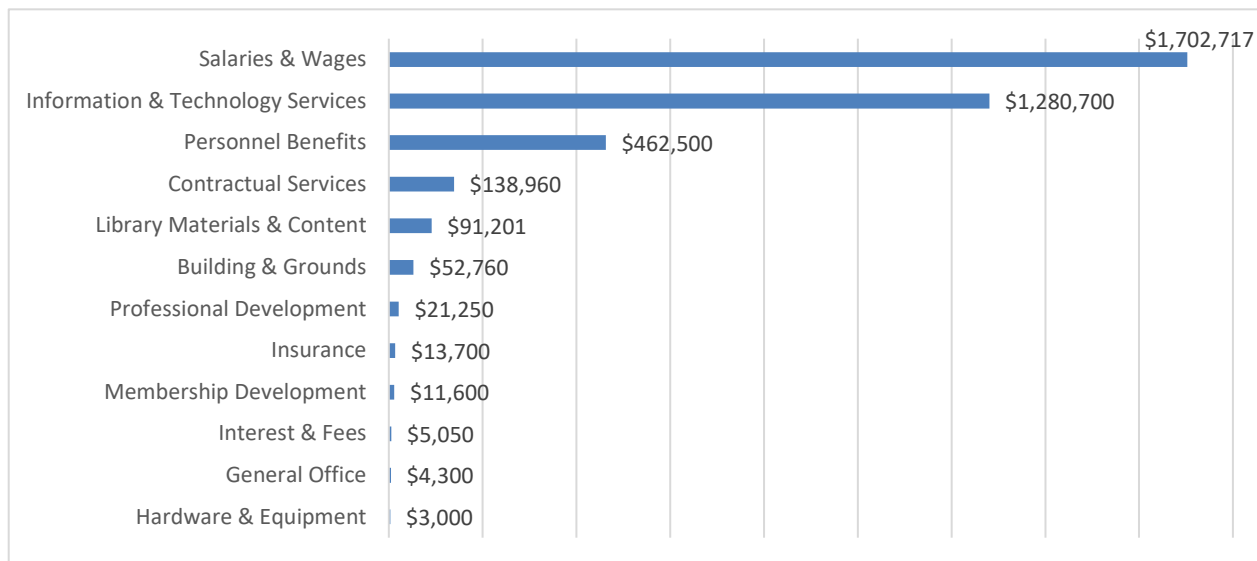
SWAN currently is a member of IMET. The annual income is recorded in this budget revenue line.

## Reserves Funding

**4600 Reserves Funding \$5,064**

The reserve fund for SWAN is tracked on the monthly finance report as unrestricted funds. The use of the excess operating fund is recommended for one-time expenses for the consortia, such as the addition of a new service that has one-time setup fees. This budget includes a one-time expense for SWAN staff laptop replacement.

## Expenses



## Salaries & Wages

**5000 Salaries & Wages \$1,702,717**

SWAN has left positions unfilled and eliminated a position to remain flexible within the strategic plan. This year that this budget line is increased 4.0%, which allows for SWAN's merit process and salary increases.

## Personnel Benefits

**5021 Social Security Taxes \$115,000**

Payroll taxes and fringe benefits-- employer's share only.

**5022 State Unemployment Insurance \$0**

Organization pays unemployment directly should it be required.

**5023 Worker's Compensation \$3,900**  
 Organization insurance provided by insurance vendor.

**5024 Retirement Benefits \$167,100**  
 SWAN provides its employees a 401a retirement plan through ICMA-RC. The organization does not provide a defined benefit plan or participate in Illinois Municipal Retirement Fund (IMRF).

**5025 Health, Dental, Life And Disability Insurance \$175,000**  
 Employee health insurance is provided by LIMRiCC Purchase of Health Insurance Program (PHIP). This budget reflects a reduction due to changes with employee benefit selections.

**5026 Tuition Reimbursements \$1,100**  
 Tuition reimbursement benefit for employees.

**5085 Staff Wellness \$400**  
 Benefit offered to SWAN employees for participation within the employee Wellness Plan which includes incentives for breaktimes for walking, pedometers, exercise, and healthy lifestyles. No change from the prior budget.

### **Building & Grounds**

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SWAN headquarters relocated in December 2024, and the operating expenses have decreased significantly in the smaller, new location.

**5110 Rent/Lease \$50,600**  
 SWAN signed a 7-year lease in 2024 for office space. This budget reflects 12 months of the rent.

**5120 Utilities \$1,200**  
 Facility electricity and natural gas expenses are recorded in this line.

**5130 Property Insurance \$0**  
 Property and flood insurance covers office space furniture and equipment.

**5140 Repairs & Maintenance \$960**  
 Used for facility repairs including door fob security maintenance and repairs.

**5150 Custodial Service & Supplies \$0**  
 Cleaning service is provided as part of the office lease.



**5190 Other Building Maintenance** **\$0**  
 Used for alarms and security cameras related to facility expense.

## Professional Development

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This budget category focuses on providing professional development for SWAN employees. This includes training, conferences, and travel.

**5210 Conference Travel** **\$10,000**  
 SWAN staff attend various conferences annually such as ILA, COSUGI, ALA, or the COSUGI Consortia Special Interest Group meeting. This includes expenditures for overnight lodging, fares for airfare, planes, trains, taxicabs, auto rental, meals, etc. There is planned conference travel in this 'budget.

**5220 Staff Meetings** **\$900**  
 Expenses related to SWAN staff meetings, mostly food and a holiday luncheon, are recorded in this line.

**5230 Staff Professional Development** **\$7,000**  
 SWAN employees participate in presentations at ILA, ALA, COSUGI and other professional organization events. Attending the annual COSUGI conference is a must for SWAN staff as it allows the organization to plan for upcoming library software features and functions.

**5240 Professional Association Membership Dues** **\$1,300**  
 SWAN employees participate in ALA, ILA, and COSUGI activities, often presenting at conferences. Individual

**5250 Educational Material** **\$800**  
 This budget reduces some of the online learning expenses for employees.

**5260 Online Learning** **\$7,030**  
 SWAN employee training and courses on best security practice, identifying and preventing phishing attempts, and training as required by law.

## Membership Development

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This budget category focuses on providing professional development for the member libraries within SWAN. This includes SWAN staff consulting, leading meetings, and facilitating membership networking events.

**5310 Travel Reimbursement** **\$2,000**  
 The SWAN organization has no vehicles and reimburses employees for mileage attending the 50+ membership meetings held annually. Travel expenses are reduced for the budget due to the pandemic, but some mileage reimbursement will occur.

## 5320 Membership Meetings

**\$300**

Refreshments for the 50+ membership advisory and user group meetings held annually, such as coffee and donuts, or other activity supplies. Reduced to zero for the budget post-pandemic.

**5330 Library Professional Development**

**\$9,500**

Subscription expenses for learning management system and online tutorial coursework. Library staff have the ability to complete interactive training and within the learning management system, complete courses to master skills in the software systems SWAN provides. Expenses include Articulate Storyline, and Inquisiq, which are components of SWAN's Learning Management System.

**5350 Marketing & Promotional Material**

**\$0**

Expenses related to printing library promotional material such as bookmarks or brochures.

## 5399 Annual Conference

**\$0**

SWAN's annual conference, called SWAN Expo, supports speaker fees, honorarium, and travel expense for speakers. Costs associated with the facility and event are noted with the budget lines ending in "99" within this budget chart of accounts.

## Information & Technology Services

This budget category includes technology expenses related to SWAN's resource sharing platform. The platform includes expenses related to the technology required to run the platform for library content within the consortium.

**5420            Application Software Licensing**

**\$16,800**

Expenses related to SWAN's support software application include employee tools to create videos, deploy client software, design presentations, run meetings, and create instructional material. Vendor licensing includes: Formsite (webform software subscription), SurveyMonkey (for ongoing usability Input), MailChimp for e-newsletter, Adobe Acrobat, Adobe Creative Suite, Asana, Articulate Storyline, LastPass, Microsoft Office O365, Microsoft Visio Pro O365, Panda Virus Protection & Patch Management, and MSI Package Installer.

**5430 Server Software Licensing**

**\$129,000**

Expenses related to SWAN's support infrastructure including SSL Certificates for SWAN, domain subscription, SonicWALL Security licensing and subscription, Microsoft Active Directory, Microsoft Azure, and Microsoft Server licenses. This budget includes shift in expenses for SWAN hosting Aspen in Microsoft Azure as that service is helpdesk system hosting. The server licensing expenses related to SWAN's library services platform to run SirsiDynix Symphony and test systems. The single sign-on service was added in 2023, which will simplify library staff access to SWAN's growing web-based platforms, as well as providing enhanced security through management of users with this identify service provider.

<b>5440</b>	<b>Library Services Platform</b>	<b>\$1,049,700</b>
The heart of SWAN's resource sharing software platform expenses is recorded in this budget line, including expenses from SirsiDynix, OCLC, and EBSCO Discovery Services, OpenAthens, and now Patron Point/SpringShare providing online patron registration.		
<b>5450</b>	<b>Data Management Services</b>	<b>\$35,100</b>
Expenses related to maintaining bibliographic and user data within the SWAN library services platform. This includes software provided to cataloging libraries to maintain bibliographic standards of the consortium. Vendors expenses include: ALA RDA Toolkit for Cataloging Libraries, WebDewey (OCLC negotiated directly with SWAN), and BackStage Library Works (ongoing authority updates). The National Change of Address (NCOA) is processed annually with Unique Management which updates the patron database address data and includes GIS map coordinates based on address.		
<b>5460</b>	<b>Information Subscription Service</b>	<b>\$21,800</b>
SWAN's discovery platform includes ProQuest Syndetic Ubound services to add cover artwork and reading recommendations.		
<b>5470</b>	<b>Subscription Support Services</b>	<b>\$25,200</b>
SWAN's support platform includes virtual meeting hosting for all governance and user groups, remote desktop assistance to library staff, and remote monitoring of systems for SWAN on-call staff. Expenses associated with this budget line include: Zoom virtual meeting platform, StatusCake (for site monitoring and alerting SWAN staff to outages), and the volume email service through SendGrid (patron notification plus library notification).		
<b>5480</b>	<b>Telecommunications</b>	<b>\$7,100</b>
Expenses associated with SWAN facility connection to the internet and phone support were reduced due to the office relocation.		
<b>5490</b>	<b>Group Purchases - Services</b>	<b>\$2,600</b>
SWAN will periodically arrange a software group purchase. Those expenses are recorded here if libraries are invoiced back for the expense, which would be recorded as revenue in the budget line 4190. The budget is supporting an ongoing Envisionware software group purchase for a self-check system, which has annual maintenance for support.		

## General Office

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This category is primarily the expenses associated with running the organization's headquarters at 915 Harger Drive, Suite 260, Oak Brook, Illinois.

### **5510 Office Supplies \$3,500**

Expenses associated with routine office work including paper, staff supplies, and anything costing less than \$5,000.

### **5520 Postage \$800**

Expenses associated with shipping printed material are recorded in this line. SWAN staff make best attempts to control shipping costs through bringing printed material to membership events.

### **5550 Furniture \$0**

If SWAN needs to add any training or collaboration furniture for the facility conference room or work areas, this is the budget and expense is recorded.

### **5599 Annual Conference Supplies \$0**

All supply expenses associated with the annual conference SWAN Expo which include envelopes, paper, and presentations. SWAN Expo will take place this fiscal year.

## Hardware & Equipment

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SWAN utilizes a very light footprint for its headquarters, staff, and services to libraries.

### **5610 Equipment Rental/Maintenance \$0**

All expenses associated with equipment leased at SWAN's office, including the single staff multi-use copier printer. This lease was discontinued in FY25.

### **5620 Hardware \$0**

Expenses for this budget related to SWAN staff computer equipment replacement, to be funded with SWAN excess cash reserves.

### **5690 Group Purchases - Hardware \$3,000**

Any pass-through purchases for equipment required for membership, such as firewall, commerce, or print solutions required by SWAN.

## Insurance

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SWAN organization insurance includes insuring the SWAN governing board, facility, and business for risk of crime and cybercrime.

**5700 Insurance \$13,700**

The SWAN organization insurance for directors and officers, cyber crime, and business owner's insurance.

### **Contractual Services**

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The SWAN organization contracts with various companies for services such as a law firm for legal opinions, accounting services, financial audit, payroll, and notification services for library users.

**5810 Legal \$6,000**

SWAN utilizes legal services with Klein, Thorpe, Jenkins for various activities and inquiries as they arise during the year.

**5820 Accounting \$22,060**

Expenses associated with activities include SWAN annual audit, and the accounting service with Lauterbach & Amen.

**5830 Consulting \$12,800**

Expenses for vendor consulting for facilitation, strategic planning, or other one-time services are recorded in this budget line. This budget includes one-time expenses for paid software development to ByWater Solutions for prioritizing Aspen LiDA feature requests from SWAN.

**5840 Payroll Service Fees \$4,600**

Expenses for the payroll service provided through Paylocity.

**5850 Contractual Agreements \$0**

Expenses for one-time costs within the fiscal year for adding member libraries to the consortium are recorded in this line. These expenses would be offset by the revenue line 4320 Other Grant Revenue.

**5860 Notification & Collection \$85,900**

This budget includes the new service for all 100 member libraries to have email and SMS messages enhanced and sent through the MessageBee service provided by Unique Management. All 100 library notifications sent via automated phone calls are also provided through MessageBee. SWAN has also contracted with a Unique Management to print all user notices at \$4,092 annually.

**5870 Recruitment \$0**

Costs for personnel search, advertising of an open position at SWAN.

5899	Annual Conference Facility Contract	\$12,100
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SWAN Expo at Moraine Valley Community College Business and Conference Center has a one-day cost for the location plus food provided for the event. This budget has included the facility rental at the Business and Conference Center, based on the amount paid last year for the event.

## Library Materials & Content

SWAN's chart of accounts includes budget lines for the organization to provide content to libraries—be it print, electronic, or as a group purchase pass-through.

5910	Print Materials	\$0
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This line is intended to supplement printing services for promotional material or print collections supplied to member libraries.

5920	Reimbursement for Resource Sharing	\$47,800
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Expenses related to the SWAN member libraries centralized reimbursement of unreturned material. The expenses in this line are offset by revenue in the 4220 Reimbursement Losses for Resource Sharing line.

5930	Group Purchases - Content	\$0
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This line's purpose is for online content provided to all libraries as part of SWAN's membership fees. It may include eBook content, online databases subscriptions, or other e-content.

5940	E-commerce payment transactions	\$43,401
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Expenses related to the Aspen Discovery online payments through PayPal. Library payments will be collected in the revenue budget line 4240 and quarterly reconciliation and payments back to the libraries are recorded in this budget line.

5990	Group Purchases - Electronic Resources	\$0
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SWAN negotiated group purchase for online subscriptions would be recorded in this line. The associated revenue offset in the revenue 4190 budget line. Prior expenses included the EBSCO subscription database group-purchase and Comics Plus.

## Interest & Fees

6010	Bank Fees	\$5,000
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Expenses associated with bank fees for stopping checks or other services are recorded in this line. The banking service for lock box deposits is included in this budget line.

**6020 Merchant Account Fees \$50**

SWAN subscribes to ProPay as part of the BLUEcloud Commerce required for online Enterprise payments. SWAN pays \$40 annually, as do all member libraries within the ProPay service.

**6030 Interest Payment \$0**

Expenses for any loan or debt service payments would be recorded in this line. SWAN currently has no expenses for this line.

**6099 Annual Conference Merchant Fees \$0**

Expenses associated with any online transaction fees for processing annual conference SWAN Expo online payments are recorded in this line.

## Asset Management

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**6110 Depreciation \$1,460**

For proprietary funds and government-wide financial statements only. Depreciation charges are intended to allocate the cost of a fixed asset over the estimated useful life of the unit in a systematic and rational manner using the straight-line method. The number of physical assets depreciated has fallen dramatically since SWAN moved to an infrastructure-as-a-service model and no longer needs to purchase servers over \$5,000. Two expenses are in their final years of depreciation.

**6120 (Gain)/Loss on Asset Disposal \$0****6130 Vacation Expense \$0**

Per GASB, Vacation Expense is the account created to segregate the amount of the expense incurred by SWAN for the current years' addition or subtraction to the balance of earned but unused staff vacation time. This expense from budget in prior years was deemed no longer required for SWAN.

## SWAN Budget Summary

SWAN Budget	FY27 Budget
4000 Membership Fees	\$3,057,386
4100 Membership Reimbursements	\$5,600
4200 Reimbursements	\$91,200
4300 Grant Revenue	\$515,768
4400 Registration & Event Receipts	\$6,260
4500 Investment & Interest	\$125,000
4600 Reserves Funding	\$5,064
<b>Total Revenue</b>	<b>\$3,806,278</b>
5000 Salaries & Wages	\$1,702,717
5020 Personnel Benefits	\$462,500
5100 Building & Grounds	\$52,760
5200 Professional Development	\$27,030
5300 Membership Development	\$11,800
5400 Information & Technology Services	\$1,284,700
5500 General Office	\$4,300
5600 Hardware & Equipment	\$3,000
5700 Insurance	\$13,700
5800 Contractual Services	\$143,460
5900 Library Materials & Content	\$91,201
6000 Interest & Fees	\$5,050
<b>Total Operating Expenses</b>	<b>\$3,802,218</b>
6100 Asset Management	\$1,460
Excess of revenues over (under) estimated expenses	\$0



Revenue & Expense Budget		FY25 Actual	FY26 Budget	FY27 Budget	Change from FY26 to FY27
Revenue					
<b>4000</b>	<b>Membership Fees</b>				
4010	SWAN Full Membership Fees	\$2,871,718	\$2,933,139	\$3,053,186	\$120,047
4011	SWAN Internet Access Membership Fees	\$3,714	\$3,700	\$4,200	\$500
<b>4100</b>	<b>Membership Reimbursements</b>				
4110	Member One-Time Project Receipts		\$0	\$0	\$0
4190	Member Group Purchase Receipts	\$301,672	\$301,600	\$5,600	(\$296,000)
<b>4200</b>	<b>Reimbursements</b>				
4220	Reimbursement Losses for Resource Sharing	\$44,985	\$42,000	\$47,800	\$5,800
4230	Collection Agency Fees		\$0	\$0	\$0
4240	E-commerce transactions	\$40,181	\$43,400	\$43,400	\$0
4250	Deaccession transactions				
<b>4300</b>	<b>Grant Revenue</b>				
4310	RAILS Support to SWAN	\$500,616	\$501,394	\$515,768	\$14,374
4320	Other Grant Revenue		\$0	\$0	\$0
<b>4400</b>	<b>Registration &amp; Event Receipts</b>				
4499	Annual Conference Receipts	\$7,630	\$6,260	\$6,260	\$0
<b>4500</b>	<b>Investment &amp; Interest</b>				
4510	Interest Income	\$102,036	\$85,000	\$100,000	\$15,000
4520	Investment Income		\$21,000	\$25,000	\$4,000
<b>4600</b>	<b>Reserves Funding</b>		\$45,000	\$5,064	(\$39,936)
<b>Total Revenue</b>		<b>\$3,872,550</b>	<b>\$3,982,493</b>	<b>\$3,806,278</b>	<b>(\$176,215)</b>
Expenses					
<b>5000</b>	<b>Salaries &amp; Wages</b>	\$1,489,915	\$1,639,608	\$1,702,717	\$63,109
<b>5020</b>	<b>Personnel Benefits</b>				
5021	Social Security Taxes	\$110,313	\$125,600	\$115,000	(\$10,600)
5022	State Unemployment Insurance	\$0	\$0	\$0	\$0
5023	Worker's Compensation	\$0	\$4,700	\$3,900	(\$800)
5024	Retirement Benefits	\$147,105	\$138,300	\$167,100	\$28,800
5025	Health, Dental, Life And Disability Insurance	\$183,403	\$178,600	\$175,000	(\$3,600)
5026	Tuition Reimbursements	\$0	\$1,100	\$1,100	\$0
5085	Staff Wellness	\$460	\$400	\$400	\$0
<b>5100</b>	<b>Building &amp; Grounds</b>				
5110	Rent/Lease	\$34,249	\$41,800	\$50,600	\$8,800
5120	Utilities	\$5,107	\$3,800	\$1,200	(\$2,600)
5130	Property Insurance	\$642	\$0	\$0	\$0
5140	Repairs & Maintenance	\$1,860	\$960	\$960	\$0
5150	Custodial Service & Supplies	\$9,620	\$0	\$0	\$0
5190	Other Building Maintenance	\$0	\$0	\$0	\$0

		FY25	FY26	FY27	Change
Revenue & Expense Budget		Actual	Budget	Budget	from FY26 to FY27
<b>5200</b>	<b>Professional Development</b>				
5210	Conference Travel	\$5,911	\$10,000	\$10,000	\$0
5220	Staff Meetings	\$1,605	\$900	\$900	\$0
5230	Staff Professional Development	\$6,797	\$8,800	\$7,000	(\$1,800)
5240	Professional Association Membership Dues	\$1,248	\$2,500	\$1,300	(\$1,200)
5250	Educational Material	\$0	\$800	\$800	\$0
5260	Online Learning	\$2,030	\$2,500	\$7,030	\$4,530
<b>5300</b>	<b>Membership Development</b>				
5310	Travel Reimbursement	\$1,936	\$900	\$2,000	\$1,100
5320	Membership Meetings	\$80	\$0	\$300	\$300
5330	Library Professional Development	\$4,020	\$8,094	\$9,500	\$1,406
5350	Marketing & Promotional Material	\$0	\$0	\$0	\$0
5399	Annual Conference	\$0	\$2,500	\$0	(\$2,500)
<b>5400</b>	<b>Information &amp; Technology Services</b>				
5420	Application Software Licensing	\$16,332	\$20,300	\$16,800	(\$3,500)
5430	Server Software Licensing	\$141,340	\$118,800	\$129,000	\$10,200
5440	Library Services Platform	\$995,252	\$993,100	\$1,049,700	\$56,600
5450	Data Management Services	\$25,651	\$37,600	\$35,100	(\$2,500)
5460	Information Subscription Service	\$78,866	\$20,400	\$21,800	\$1,400
5470	Subscription Support Services	\$44,616	\$33,800	\$25,200	(\$8,600)
5480	Telecommunications	\$10,160	\$7,500	\$7,100	(\$400)
5490	Group Purchases - Services	\$2,294	\$600	\$2,600	\$2,000
<b>5500</b>	<b>General Office</b>				
5510	Office Supplies	\$2,397	\$3,300	\$3,500	\$200
5520	Postage	\$727	\$800	\$800	\$0
5550	Furniture	\$0	\$0	\$0	\$0
5599	Annual Conference Supplies	\$1,160	\$0	\$0	\$0
<b>5600</b>	<b>Hardware &amp; Equipment</b>				
5610	Equipment Rental/Maintenance	\$0	\$0	\$0	\$0
5620	Hardware	\$1,673	\$45,000	\$0	(\$45,000)
5690	Group Purchases - Hardware	\$0	\$0	\$3,000	\$3,000
					\$0
<b>5700</b>	<b>Insurance</b>	<b>\$13,682</b>	<b>\$10,900</b>	<b>\$13,700</b>	<b>\$2,800</b>
<b>5800</b>	<b>Contractual Services</b>				
5810	Legal	\$118	\$1,500	\$6,000	\$4,500
5820	Accounting	\$21,935	\$22,060	\$22,060	\$0
5830	Consulting	\$10,840	\$1,300	\$12,800	\$11,500
5840	Payroll Service Fees	\$4,540	\$4,600	\$4,600	\$0
5850	Contractual Agreements		\$0	\$0	\$0
5860	Notification & Collection	\$79,051	\$85,900	\$85,900	\$0
5870	Recruitment	\$0	\$0	\$0	\$0
5899	Annual Conference Facility Contract	\$12,069	\$12,100	\$12,100	\$0
<b>5900</b>	<b>Library Materials &amp; Content</b>				
5910	Print Materials		\$0	\$0	\$0
5920	Reimbursement for Resource Sharing	\$47,738	\$42,000	\$47,800	\$5,800

		FY25	FY26	FY27	Change
		Actual	Budget	Budget	from FY26 to FY27
<b>Revenue &amp; Expense Budget</b>					
5930	Group Purchases - Content		\$0	\$0	\$0
5940	E-commerce payment transactions	\$36,711	\$43,400	\$43,401	\$1
5990	Group Purchases - Electronic Resources	\$296,105	\$301,600	\$0	(\$301,600)
<b>6000</b>	<b>Interest &amp; Fees</b>				
6010	Bank Fees	\$5,544	\$2,560	\$5,000	\$2,440
6020	Merchant Account Fees	\$40	\$50	\$50	\$0
6030	Interest Payment		\$0	\$0	\$0
6099	Annual Conference Merchant Fees		\$0	\$0	\$0
<b>Subtotal Expenses</b>		<b>\$3,855,140</b>	<b>\$3,981,032</b>	<b>\$3,804,818</b>	<b>(\$110,392)</b>
		\$3,855,140			
<b>6100</b>	<b>Asset Management</b>	\$0			
6110	Depreciation		\$1,460	\$1,460	(\$862)
6120	(Gain)/Loss on Asset Disposal				
6130	Vacation Expense				
6140	Miscellaneous Expense				
<b>Total Expenses</b>			<b>\$3,982,492</b>	<b>\$3,806,278</b>	<b>(\$111,254)</b>
<b>Total Revenue (from above)</b>			<b>\$3,982,493</b>	<b>\$3,806,278</b>	
<b>Excess of revenues over (under) estimated expenses</b>			\$1	\$0	

## SWAN Reserves Plan: Updated for FY27 Budget

Capital Expenditures	FY25	FY26	FY27	FY28
	July 2024-June 2025	July 2025-June 2026	July 2026-June 2027	July 2027-June 2028
Prior Year Balance: End of fiscal year, final audit, see "Unrestricted" on Balance Sheet	\$2,600,427	\$2,560,427	\$2,515,427	\$2,510,363
Reserves collected & Impact Fee	\$0			
Strategic planning consultant				
Website development consultant				
Single Sign On: Identity service provider one-time	(\$35,000)			
Funds for SWAN office relocation	(\$5,000)			
Funds for SWAN staff computer replacement		(\$45,000)		
BLUEcloud Analytics Private Intelligence Suite one-time expense			(\$5,064)	
Future ILS Migration Budget (\$465,740)				
<b>Total</b>	<b>\$2,560,427</b>	<b>\$2,515,427</b>	<b>\$2,510,363</b>	<b>\$2,510,363</b>
Maintain 4 months operating in reserve (policy)	(\$1,364,582)	(\$1,326,431)	(\$1,263,933)	(\$1,327,129)
<b>Over/(Under) Reserve Policy</b>	<b>\$1,195,845</b>	<b>\$1,188,996</b>	<b>\$1,246,430</b>	<b>\$1,183,233</b>
Operating Budget (5% increases each year after FY26)	\$4,093,746.37	\$3,979,293.38	\$3,791,798.46	\$3,981,388.38
Months operating in reserve	7.51	7.59	7.94	7.57

## 4010 SWAN Full Membership Fees

*Any fees for services and materials LLSAP charges its member libraries are generally recorded as revenue in the proprietary fund. Full membership fees are recorded in this line.*

	FY23	FY24	FY25	FY26	FY27	Notes
SWAN libraries: 100 membership fee total	\$2,999,659.00	\$3,032,788.86	\$2,871,727.22	\$2,933,139	\$3,053,186	Expenses not offset by passthrough revenue are paid through membership fee formula
Addison PL		\$35,183.50				
Glenside PLD						
Roselle PLD						
Warrenville PLD						
<b>Total</b>	<b>\$2,999,659.00</b>	<b>\$3,067,972.36</b>	<b>\$2,871,727.22</b>	<b>\$2,933,139.38</b>	<b>\$3,053,186.00</b>	<b>\$120,047</b>

## 4011 SWAN Internet Access Membership Fees

*This revenue line is a breakout of the Fees for Services & Materials as defined in the Chart of Accounts*

	FY23	FY24	FY25	FY26	FY27 Notes
					FY27 should increase by the percentage of membership fees.
Bremen High School District #228	\$606.50	\$606.50	\$606.50	\$606.50	\$700.00
Brookwood Element School District 167	\$606.50	\$606.50	\$606.50	\$606.50	\$700.00
Downers Grove North (and South) High School District	\$606.50	\$606.50	\$606.50	\$606.50	\$700.00
Kirby School District 140	\$606.50	\$606.50	\$606.50	\$606.50	\$700.00
Riverside Brookfield High School District #208	\$606.50	\$606.50	\$606.50	\$606.50	\$700.00
Reavis High School District #220	\$606.50	\$606.50	\$606.50	\$606.50	\$700.00
<b>Total</b>	<b>\$3,639.00</b>	<b>\$3,639.00</b>	<b>\$3,639.00</b>	<b>\$3,639.00</b>	<b>\$4,200.00</b>
<b>Rounded</b>	<b>\$3,700.00</b>	<b>\$3,700.00</b>	<b>\$3,700.00</b>	<b>\$3,700.00</b>	<b>\$4,200.00</b>

4110 Member One-Time Project Receipts

Library reimbursement for one-time migration costs and/or reimbursement for event meals included in this budget line. Consist of amounts charged to a third party equal to a cost incurred from an external source on behalf of that third part. For example, if the LLSAP purchases an item or service for a member library and then bills the member library for the cost of the item or service.

	FY23	FY24	FY25	FY26	FY27 Notes
Add-on licensing: using the SirsiDynix agreement, the add-on pricing is based on formulas for public, special, academic, and schools.					
Total	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Rounded	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

## 4190 Member Group Purchase Receipts

	FY23	FY24	FY25	FY26	FY27	Notes
Book rental	\$10,000.00	\$0.00				
EMV chip reader for BLUEcloud Commerce		\$0.00				Do not use this line! Use 4110
Delivery label printers	\$10,200.00	\$0.00				Restick printers for libraries with SWAN serving as a passthrough
Unique Mgmt Curbside Communicator	\$5,280.00	\$0.00				No longer supported by SWAN
Group purchase - services	\$600.00	\$0.00			\$2,600.00	See expense line #5490 for details
ProPay Card Swipes reimbursement	\$800.00	\$800.00				Libraries continue to purchase \$80 magnetic swipes, expecting 10 sold in FY21
Comics Plus group purchase			\$13,907.48	\$15,316.98	\$0.00	No longer supported by SWAN
EBSCO e-content group purchase	\$429,006.00	\$442,423.00	\$477,468.00	\$286,282.50	\$0.00	No longer supported by SWAN
Group purchase - hardware					\$3,000.00	See expense line #5690 for details
<b>Total</b>	<b>\$445,886.00</b>	<b>\$443,223.00</b>	<b>\$491,375.48</b>	<b>\$301,599.48</b>	<b>\$5,600.00</b>	
<b>Rounded</b>				<b>\$301,600.00</b>	<b>\$5,600.00</b>	



## 4220 Reimbursement Losses for Resource Sharing

*Reimbursed losses from reciprocal borrowing and inter library loan. Chicago Public Library reimbursements would be recorded within this budget line.*

		FY23		FY24		FY25		FY26		FY27	Notes
Revenue collected for lost material between member libraries is recorded here and is offset in budget line 5920	\$	50,000.00	\$	63,000.00	\$	50,000.00	\$	42,000.00	\$	47,800.00	FY27 budget based on actual total for June 30, 2025 of \$47,737.52
<b>Total</b>	<b>\$</b>	<b>50,000.00</b>	<b>\$</b>	<b>63,000.00</b>	<b>\$</b>	<b>50,000.00</b>	<b>\$</b>	<b>42,000.00</b>	<b>\$</b>	<b>47,800.00</b>	

## 4230 Collection Agency Fees

*Breakout line for Reimbursements: reciprocal borrowing and interlibrary loan loss collection agency fees.*

	FY23		FY24		FY25		FY26		FY27	Notes
Fees collected associated with Unique Collection service	\$	-	\$	-	\$	-	\$	-		Note: the amount collected is not positive on the revenue anymore. The libraries stopped this during pandemic 2020-2021.
<b>Total</b>	\$	-	\$	-	\$	-	\$	-	\$	-

## 4310 RAILS Support to SWAN

*Illinois funds provided through regional library system*

	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>Notes</b>
RAILS LLSAP support	\$527,381	\$498,388	\$500,616	\$501,394	\$515,768	
<b>Total</b>	<b>\$527,381</b>	<b>\$498,388</b>	<b>\$500,616</b>	<b>\$501,394</b>	<b>\$515,768</b>	

## 4320 Other Grant Revenue

*Grants awarded to LLSAP that do not originate from a State or federal government source are classified as other grants. RAILS LLSAP Catalog Grant for one-time costs of adding new member libraries, and RAILS Continuing Education grant are recorded in this line. See offset expenses in line 5850 Contractual Agreements.*

	FY23	FY24	FY25	FY26	FY27 Notes
CE Grant for Annual Event					No libraries joining SWAN in FY27
Addison Catalog Grant		\$16,624.00			
Glenside Catalog Grant					
Roselle Catalog Grant					
Warrenville Catalog Grant					
<b>Total</b>	<b>\$0.00</b>	<b>\$16,624.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>

## 4499 Annual Conference Receipts

*Revenue collected as part of the annual membership event, including fees and donations.*

	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27 Notes</b>
Fees paid for SWAN annual event through registration	\$12,000.00	\$3,330.00	\$5,000.00	\$5,001.00	\$8,640.00 FY27 based on 2025 Expo receipts of 8,640.00
<b>Total</b>	<b>\$12,000.00</b>	<b>\$3,330.00</b>	<b>\$5,000.00</b>	<b>\$5,001.00</b>	<b>\$8,640.00</b>
<b>Rounded</b>	<b>\$12,000</b>	<b>\$3,400</b>	<b>\$5,000</b>	<b>\$5,100</b>	<b>\$8,700</b>

**4600 Reserves revenue**

*Excess cash is tracked as a reserve fund balance each year, and use of reserves within the budget fiscal year will be recorded on this revenue budget line.*

	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>Notes</b>
Aspen Discovery 1 year support with ByWater Solutions BLUEcloud Mobile	\$	-				Overlapping support for FY22  One-time cost of Mobile, plus year 1 subscription
Accounting service						One-time cost of Lauterbach setup, plus 6 mos service
Popular Book Title Rental						See budget line 5910 for expense
Laptop refresh						One-time refresh of employee laptops
EMV chipreader purchase						
Epson restick printer purchase	\$ 34,000.00					1 EMV per magnetic swipe, as promised in 2015
Strategic planning consultant	\$	36,000.00				
Consulting expense - website	\$	37,800.00				
Single Sign On one-time expenses			\$ 35,000.00			Expense based on SSO research
Office relocation expenses		\$	5,000.00			
Online patron registration						one time expenses with vendor
Computer replacement cycle				\$ 45,000.00		
BLUEcloud Analytics Private Intelligence Suite one-time cost					\$ 5,064.00	
<b>Total</b>	<b>\$ 34,000.00</b>	<b>\$ 73,800.00</b>	<b>\$ 40,000.00</b>	<b>\$ 45,000.00</b>	<b>\$ 5,064.00</b>	

5000 Salaries & Wages

Salaries or wages paid to employees.

	FY23	FY24	FY25	FY26	FY27 Notes
Salaries & Wages	\$1,546,800	\$1,546,800	\$1,546,800	\$1,577,736	\$1,639,608
Merit increase			\$30,936	\$61,872	\$63,109 FY27 merit 4%
Total	\$1,546,800	\$1,546,800	\$1,577,736	\$1,639,608	\$1,702,717
Rounded	\$1,546,800	\$1,546,800	\$1,577,736	\$1,639,608	\$1,702,717

## 5021 FICA Expense

*Payroll taxes and fringe benefits-- employer's share only. Social Security taxes (FICA).*

	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>Notes</b>
Social Security	\$118,330.20	\$118,330.20	\$118,330.20	\$120,700.00	\$115,000.00	FICA expense as of 9/30/25 is \$32,371 which is \$10,790 per month. FY25 actual was \$110,312.69
			\$2,366.60	\$4,828.00		
<b>Total</b>	<b>\$118,330.20</b>	<b>\$118,330.20</b>	<b>\$120,696.80</b>	<b>\$125,528.00</b>	<b>\$115,000.00</b>	
<b>Rounded</b>	<b>\$118,400</b>	<b>\$118,400</b>	<b>\$120,700</b>	<b>\$125,600</b>	<b>\$115,000</b>	



## 5023 Worker's Compensation Insurance

*Organization Worker's Compensation insurance*

	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>Notes</b>
Insurance broker vendor	\$ 3,892.00	\$ 4,500.00	\$ 4,719.00	\$ 4,604.00	\$ 3,808.00	
<b>Total</b>	<b>\$3,892.00</b>	<b>\$4,500.00</b>	<b>\$4,719.00</b>	<b>\$4,604.00</b>	<b>\$3,808.00</b>	
<b>Rounded</b>	<b>\$3,900</b>	<b>\$4,500</b>	<b>\$4,800</b>	<b>\$4,700</b>	<b>\$3,900</b>	

## 5024 Retirement Benefits

*Payroll taxes and fringe benefits - employer's share only. Retirement benefits - IMRF contributions, pension, etc.*

	FY23	FY24	FY25	FY26	FY27 Notes
Annual Fee	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
Retirement ICMA-RC Employer 9.75%	\$139,882.98	\$139,882.98	\$139,882.98	\$137,217.28	\$166,014.95 Based on salary budget X 9.775%
			\$2,797.66		
<b>Total</b>	<b>\$140,883</b>	<b>\$140,883</b>	<b>\$143,681</b>	<b>\$138,217</b>	<b>\$167,015</b>
<b>Rounded</b>	<b>\$140,900</b>	<b>\$140,900</b>	<b>\$143,700</b>	<b>\$138,300</b>	<b>\$167,100</b>

## 5025 Health, Dental, Life And Disability Insurance

*Payroll taxes and fringe benefits-- employer's share only. Health, dental and life insurance*

	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>Notes</b>
Health Benefits	\$ 208,000.00	\$ 192,341.12	\$172,607.88	\$178,582.04	\$175,000.00	Estimate: assumed health costs continue to rise
STD/LTD			\$ 2,012.16			
Insurance			\$ 167.68			
<b>Total</b>	<b>\$208,000.00</b>	<b>\$ 192,341.12</b>	<b>\$ 174,787.72</b>	<b>\$ 178,582.04</b>	<b>\$ 175,000.00</b>	
<b>Rounded</b>	<b>\$208,000</b>	<b>\$192,400</b>	<b>\$174,800</b>	<b>\$178,600</b>	<b>\$175,000</b>	

## 5110 Rent/Lease

*Rent/lease payments for use of property and buildings not owned.*

		<b>FY23</b>		<b>FY24</b>		<b>FY25</b>		<b>FY26</b>		<b>FY27</b>	<b>Notes</b>
Rent	\$	78,132	\$	80,476	\$	60,357	\$	41,762	\$	50,112	7 year lease starts Nov 2024
Lease Insurance	\$	468	\$	972	\$	729					
Operating Expense Charge	\$	26,748	\$	28,524	\$	21,393		\$		480	Natural gas \$40 per month
Real Estate Tax	\$	7,812	\$	7,320	\$	5,490					
<b>Total</b>		<b>\$113,160.00</b>	\$	<b>117,292</b>	\$	<b>87,969</b>	\$	<b>41,762</b>	\$	<b>50,592</b>	
<b>Rounded</b>		<b>\$113,200</b>		<b>\$117,300</b>		<b>\$88,000</b>		<b>\$41,800</b>		<b>\$50,600</b>	

## 5120 Utilities

*Charges for electricity, heat and water, but not telephone charges.*

	FY23	FY24	FY25	FY26	FY27	Notes
Electric			\$	3,750	\$	1,143 FY27 based on 3 mos usage July, Aug, Sept 2025
Gas						No gas with Harger, but on operating expense
Estimate (combined)	\$ 5,675	\$ 6,674	\$ 4,273			
<b>Total</b>	<b>\$5,675.00</b>	<b>\$6,673.65</b>	<b>\$4,272.53</b>	<b>\$3,750.00</b>	<b>\$1,143.00</b>	
<b>Rounded</b>	<b>\$5,700</b>	<b>\$6,700</b>	<b>\$4,300</b>	<b>\$3,800</b>	<b>\$1,200</b>	

## 5130 Property Insurance

*Insurance premiums for build and ground and all contents.*

		FY23		FY24		FY25		FY26		FY27	Notes
Property insurance											
Flood: SWAN headquarters	\$	650	\$	650	\$	650	\$	-			No longer needed with new lease
<b>Total</b>	<b>\$</b>	<b>650.00</b>	<b>\$</b>	<b>650.00</b>	<b>\$</b>	<b>650.00</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	

## 5140 Repairs & Maintenance

*Expenditures for lawn care, snow removal, maintenance supplies, other facility maintenance.*

	FY23		FY24		FY25		FY26		FY27	Notes
Annual building alarm service	\$0		\$0							See #5380 Telecommunica tions
Security camera service subscription (Google Nest)	\$150		\$150		\$150		\$150		\$150	
Repairs (fob, etc.)			\$		100.00	\$	100.00	\$	100.00	
Security system	\$	710.00	\$	710.00	\$	710.00	\$	710.00	\$	710.00 Imperial maintenance subscription \$177/3 mos
Building supplies	\$	850.00	\$	-						
Total	\$1,710.00		\$860.00		\$960.00		\$960.00		\$960.00	

## 5150 Custodial Service & Supplies

*Includes costs for janitors and caretakers who are not employees, cleaning supplies, etc.*

	FY23	FY24	FY25	FY26	FY27 Notes
Supplies		\$100	\$100		No longer needed with Harger office lease
Cleaning contract	\$3,200	\$3,900	\$3,315		
Annual floor waxing, carpet cleaning		\$0			
<b>Total</b>	<b>\$3,200</b>	<b>\$4,000</b>	<b>\$3,415</b>	<b>\$0</b>	<b>\$0</b>
<b>Rounded</b>	<b>\$3,200</b>	<b>\$4,000</b>	<b>\$3,500</b>	<b>\$0</b>	<b>\$0</b>



5190 Other Building Maintenance				
<i>Includes trash removal, exterminating, window washing, fire and alarm service.</i>			<b>Discontinued: use 5140</b>	
	FY20	FY21	FY22	Notes
Annual building alarm service	\$0	\$0	Use 5140	
Security camera service subscription (Dropcam)	\$100	\$100	\$0 Use 5140	
<b>Total</b>	<b>\$100</b>	<b>\$100</b>	<b>\$0</b>	

## 5210 Conference Travel

*Travel in support of staff professional development, conferences*

	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26	FY27	Notes
Conference travel	\$11,000	\$11,000	\$11,000	\$0	\$6,000	\$6,000	\$6,000	\$10,000	\$10,000	SWAN staff attend various conferences annually such as ILA, COSUGI, ALA, or the COSUGI Consortia Special Interest Group meeting. This includes expenditures for overnight lodging, fares for airfare, planes, trains, taxicabs, auto rental, meals.
										Conference travel for the 1st quarter of FY26 is at 25.53% of the budget, which indicates this expense is on target.
<b>Totals</b>	<b>\$11,000</b>	<b>\$11,000</b>	<b>\$11,000</b>	<b>\$0</b>	<b>\$6,000</b>	<b>\$6,000</b>	<b>\$6,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	

5230 Staff Professional Development

	FY20	FY21	FY22	FY23	FY24	FY25	FY26	FY27	Notes
Staff Professional Development	\$14,000		\$8,800	\$6,800	\$4,000	\$4,000	\$8,800	\$7,000	This would include conference attendance registration fees for ILA, ALA, COSUGI, SLUI, Consortia SIG, Internet Librarian, Electronic Resources, among other conferences.  FY26 ended with \$6,797 for this line, which was over the \$4,000 budget.
Totals	\$14,000	\$5,360	\$8,800	\$6,800	\$4,000	\$4,000	\$8,800	\$7,000	
Rounded	\$14,000	\$5,400	\$8,800	\$6,800	\$4,000	\$4,000	\$8,800	\$7,000	

5260 Online Learning

	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26	FY27	Notes
Online Learning			\$4,500	\$3,500	\$3,500	\$2,500	\$500	\$2,500	\$7,030	FY27 budget based on actual expenses for the prior year totaling \$2,030 Note: Learning Management System (LMS) goes under 5470 Support Services Subscription
Totals	\$0	\$0	\$4,500	\$3,500	\$3,500	\$2,500	\$500	\$2,500	\$7,030	

5310 Travel Reimbursement

Travel in support of consortium membership

	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26	FY27	Notes
Travel	\$2,200	\$2,200	\$2,800	\$800	\$1,400	\$800	\$800	\$900	\$2,000	The actual expenses for FY26 was \$1,935.70
Totals	\$2,200	\$2,200	\$2,800	\$800	\$1,400	\$800	\$800	\$900	\$2,000	

5320 Membership Meetings

	FY23	FY24	FY25	FY26	FY27 Notes
Membership Meetings	\$0	\$0	\$0	\$0	\$300
					Refreshments/supplies for member meetings (donuts, coffee, activity supplies, etc.)
Totals	\$0	\$0	\$0	\$0	\$300

## 5330 Library Professional Development

*Expenses associated with learning and training of member library staff.*

Budget line added FY23	FY23	FY24	FY25	FY26	FY27	Notes
Learning management system	\$2,500	\$4,620	\$5,500	\$5,844	\$6,249	Inquisiq system for library staff courses and certification up to 500 users based on 2023 renewal. For FY25 this is increasing due to usaged going over 500 simultaneous users.
Online training software - interactive tutorials (budget expense moved to this account in FY23 from 5420)	\$4,200	\$1,950	\$1,950	\$2,250	\$3,193	Articulate 360 (Academic) SL-360-T Articulate 360 Team 1 Year Subscription (Included Articulate Storyline, Studio, Rise, Peek, Replay and A Content Library)
<b>Totals</b>	<b>\$6,700</b>	<b>\$6,570</b>	<b>\$7,450</b>	<b>\$8,094</b>	<b>\$9,441</b>	
<b>Rounded</b>				<b>\$8,100</b>	<b>\$9,500</b>	

5399 Annual Conference

Speaker fees, honorarium, travel expense for speakers.

	FY23	FY24	FY25	FY26	FY27 Notes
Annual Conference	\$2,500	\$0	\$2,500	\$2,500	\$0 Guest speakers for SWAN Expo
Totals	\$2,500	\$0	\$2,500	\$2,500	\$0



5410 Infrastructure Licensing						
Cloud infrastructure licensing subscription, fees.					Discontinued: move to 5430	
Description	FY19	FY20	FY21	FY22	FY23	Notes
SSL Certificates for SWAN		\$475	\$656		\$0	Biennial subscription, FY21 is pro-rated 1 year
GoDaddy domain subscription	\$100.00	\$103	\$89			Website names for swanlibraries.net, 3-year subscription, pro-rated 1 year FY21
SonicWALL Security licensing and subscription for SWAN NSA3500	\$0.00	\$0	\$0			SWAN firewall in local RAILS data center
Microsoft Active Directory	\$541.80	\$558	\$558			SWAN staff network
Microsoft Azure	\$33,836.00	\$34,851	\$40,040	pay as you		SWAN ILS Servers 100% in Cloud environment. Includes 3 Symphony servers, virtualized firewall, backup system. FY21 has 10% added for possible test hosting of Aspen
Microsoft Server 2016	\$619.50	\$638	\$638			SWAN staff network
Infrastructure expense estimated total				\$42,000	\$0	
<b>TOTAL</b>	<b>\$35,097.30</b>	<b>\$36,625.22</b>	<b>\$41,981.51</b>	<b>\$42,000.00</b>	<b>\$0.00</b>	
<b>ROUNDED</b>	<b>\$35,100</b>	<b>\$36,700</b>	<b>\$42,000</b>	<b>\$0</b>	<b>\$0</b>	

## 5420 Application Software Licensing

*Software used by organization employees for production of training, protection of devices, including security.*

Description	FY23	FY24	FY25	FY26	FY27	Notes
5420 Budget amount for susbscriptions to employee software for production of training, Microsoft Office, antivirus protection, plus password security.	\$20,519.61	\$17,954.00	\$16,785.00	\$20,264.81	\$16,800.00	FY27 budget based on the actual total expense for FY26 at \$16,331.87
<b>TOTAL</b>	<b>\$20,519.61</b>	<b>\$17,954.00</b>	<b>\$16,785.00</b>	<b>\$20,264.81</b>	<b>\$16,800.00</b>	
<b>ROUNDED</b>	<b>\$20,600.00</b>	<b>\$18,000.00</b>	<b>\$16,800.00</b>	<b>\$20,300.00</b>	<b>\$16,800.00</b>	

## 5430 Server Infrastructure

*Expenses associated with server and software-based infrastructure, which can include infra-structure-as-a-service, firewall support subscription, network infrastructure support.*

Description	FY23	FY24	FY25	FY26	FY27	Notes
All Infrastructure and Server Licensing	\$17,940	\$17,940				
Managed Detection & Response (MDR)			\$29,455	\$29,455	\$36,392	Artic Wolf quote FY26 includes user license count of 21, awareness training of 21 (used for FY27 budget)
Pantheon hosting SWAN Support site Drupal		\$7,375	\$7,375	\$7,375	\$8,113	Three year agreement with Pantheon for FY24, FY25, FY26 ends. FY27 budgeted with 10% increase.
ByWater Aspen Hosting		\$13,750				Do not use. Use #5440 Library Services Platform budget line
Microsoft Azure: SWAN's primary infrastructure-as-a-service provider hosts all Symphony servers, Aspen Discovery, support websites, ticketing and mail list systems.	\$78,600	\$66,050	\$58,000	\$55,000	\$55,000	
Identity Provider: Single sign on (SSO) subscription service			\$26,890	\$26,890	\$29,467	FY27 PingOne for Customer Plus year 3 of contract
<b>Total</b>	<b>\$96,540.00</b>	<b>\$105,115.00</b>	<b>\$121,720.00</b>	<b>\$118,720.00</b>	<b>\$128,971.59</b>	
<b>Rounded</b>	<b>\$96,600.00</b>	<b>\$105,200.00</b>	<b>\$121,800.00</b>	<b>\$118,800.00</b>	<b>\$129,000.00</b>	<b>Total for FY26 actual was \$141,339.52 which was 116% of the set \$121,800 budget</b>

## 5440 Library Services Platform

SWAN's Library Services Platform which includes resource sharing, access to e-resources, cataloging bibliographic resources, and resource sharing outside of the consortium (EBSCO, SirsiDynix, OCLC).

	FY23	FY24	FY25	FY26	FY27	Notes
Summer reading platform	\$5,000.00	\$4,995.00	\$0.00			Canceled in FY24.
KitKeeper - bookclub sharing	\$1,450	\$1,500	\$0.00			Canceled in FY24.
	\$85,000	\$85,000	\$97,750.00	\$97,750.00	\$32,600.00	Assumes Grove costs unchanged for FY27
Aspen Discovery hosting & maint						
Aspen Discovery test hosting & maint					\$11,250.00	
Aspen LiDA production hosting & deploys			\$4,600.00	\$4,600.00	\$7,200.00	
Aspen Test LiDA hosting & deploys					\$3,150.00	
Aspen annual support					\$28,800.00	
					\$9,600.00	
Aspen software development						Additional software development paid by SWAN: 4 hours per month in addition
SirsiDynix Maintenance	\$445,380	\$432,380	\$439,733.01	\$358,690.58	\$417,575.10	Based on second year 6.9% increase to annual maintenance & support contract
Addison PL licensing		\$2,500	\$4,600.00			
BLUEcloud Analytics Private Suite					\$6,900.00	Add-on for FY27 with \$5,064 one-time cost from SWAN reserves
BLUEcloud Mobile credit			(\$40,850.00)			
BLUEcloud Mobile removed			(\$71,930.00)			
eResource Central removed			(\$23,200.00)			
SirsiDynix escalation		\$8,215	\$6,634.86	\$7,173.81		
EBSCO Discovery Service Web Services Bundle	\$115,111.28	\$115,584.00	\$116,739.84	\$121,620.72	\$131,531.00	FY27 is year 2 of a three year agreement with 3% escalation
EDS Addison		\$1,250	\$2,000.00			
Proxy Service for Subscription database integration into Enterprise EDS: OpenAthens through EBSCO	\$54,537.73	\$62,765.00	\$64,020.30	\$67,842.24	\$71,933.14	FY27 is year 2 of a three year agreement with 3% escalation
OA Addison		\$1,250	\$2,500.00			
OCLC for all libraries	\$279,138	\$300,804	\$306,099.09	\$311,831.74	\$318,848.03	FY27 using FY26 invoice
OCLC annual increase (estimate)			\$12,243.96	\$7,016.21		
Online patron registration				\$16,500.00	\$7,500.00	
Patron Point usage charges					\$2,752.00	The 3 month usage July-Sept was \$688
<b>Total</b>	<b>\$985,616.63</b>	<b>\$1,016,242.88</b>	<b>\$920,941.06</b>	<b>\$993,025.30</b>	<b>\$1,049,639.27</b>	
<b>Rounded</b>	<b>\$985,700</b>	<b>\$1,016,300</b>	<b>\$921,000</b>	<b>\$993,100</b>	<b>\$1,049,700</b>	

## 5450 Data Management Services

*All software expenses associated with the maintenance of the Library Services Platform data, which can include patron, bibliographic, authority, or otherwise.*

	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>Notes</b>
Susbscription for Cataloging Libraries	\$3,800	\$3,800	\$3,800	\$3,323	\$3,323	ALA RDA Toolkit for Cataloging Libraries
Access control for Cataloging Libraries	\$3,600	\$3,600	\$3,600	\$3,710	\$3,710	WebDewey (OCLC negotiated directly with SWAN)
Ongoing ILS catalog authority updates	\$10,100	\$10,100	\$10,100	\$15,050	\$15,050	Backstage Library Works service for FY26 based on quotation
Ongoing ILS user database address updates	\$13,000	\$13,000	\$13,000	\$13,000	\$13,000	FY25 based on quote for all users, lower than FY24 for partial geotagging.
ArcGIS software license		\$2,500	\$2,500	\$2,500		The ERSI quote is \$2500 for 1 year for 5 users (lowest level)
<b>Total</b>	<b>\$30,500.00</b>	<b>\$33,000.00</b>	<b>\$33,000.00</b>	<b>\$37,582.88</b>	<b>\$35,083.00</b>	
<b>Rounded</b>	<b>\$30,500</b>	<b>\$33,000</b>	<b>\$33,000</b>	<b>\$37,600</b>	<b>\$35,100</b>	

## 5460 Information Subscription Service

*Content subscription in support of the library services platform.*

	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>Notes</b>
Proquest Syndetic Solutions (book jackets, enhanced content)	\$18,000	\$18,120	\$19,032	\$20,360	\$21,751	Estimated 4.9% increase same as 2024 and 2025
EBSCO Novelist Select (reviews content)	\$59,000	\$55,534	\$56,089			Cancelled
Novelist Glenside						
Novelist Roselle						
Novelist Warrenville						
Novelist Addison		\$1,250	\$500			
Noun Project	\$40	\$40	\$40	\$40	\$40	SWAN staff "Icons for everything" subscription
<b>Total</b>	<b>\$77,040.00</b>	<b>\$74,943.96</b>	<b>\$75,661.18</b>	<b>\$20,399.81</b>	<b>\$21,791.02</b>	
<b>Rounded</b>	<b>\$77,100</b>	<b>\$75,000</b>	<b>\$75,700</b>	<b>\$20,400</b>	<b>\$21,800</b>	

## 5470 Support Services Subscription

*Expenses associated with support platform including remote desktop assistance to library staff, online training, and remote monitoring of systems for on-call staff.*

	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>Notes</b>
Remote assistance subscription - Remote control software for membership support	\$1,386.00	\$0.00	\$0.00	\$0.00		Canceled in FY24 with Zoom subscription replacement
Virtual meeting platform - Live streaming of SWAN presentations for membership	\$1,260.00	\$1,799.10	\$1,799.10	\$3,262.03	\$3,262.03	Zoom subscription locked in 3 years FY25, FY26, FY27
StatusCake subscription (site monitoring)	\$246.00	\$250.00	\$250.00		\$250.00	3rd party tool for monitoring consortia services such as Enterprise, Web Services, etc. that notifies SWAN staff if they fail.
SendGrid Volume Email Service - services for all email sent from various Azure servers & services	\$4,800.00	\$1,079.40	\$1,079.40		\$1,079.40	FY24 reduction in email volume with transition to MessageBee anticipated SendGrid Pro 100K service 100,000 emails at \$89.95/month
Helpdesk system: ticketing, customer service manager, knowledge base		\$3,600.00	\$20,000.00	\$30,520.00	\$20,520.00	HaloITSM hosting based on 2024 expense
<b>Total</b>	<b>\$7,692.00</b>	<b>\$6,728.50</b>	<b>\$23,128.50</b>	<b>\$33,782.03</b>	<b>\$25,111.43</b>	
<b>Rounded</b>	<b>\$7,700</b>	<b>\$6,800</b>	<b>\$23,200</b>	<b>\$33,800</b>	<b>\$25,200</b>	

## 5480 Telecommunications

*Expenses associated with SWAN facility connection to the internet and phone support.*

	FY23	FY24	FY25	FY26	FY27	Notes
Alarm line						See Fob System below
Conference call service						FY21, no longer needed
Phone service (Microsoft Domestic Calling Plan/Teams 25 users)	\$3,900.00	\$3,900.00	\$3,900.00	\$3,900.00	\$3,456.00	FY27 is \$288 per month
Comcast Business (150 mb)	\$10,000.00	\$10,000.00	\$10,000.00	\$2,974.20	\$3,000.00	
Fob System Maint (Imperial)						DO NOT USE; Record in #5170
Hunt group - SWAN support phone system	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00	Grasshopper service for FY24 is just under \$50/month
<b>Total</b>	<b>\$14,500.00</b>	<b>\$14,500.00</b>	<b>\$14,500.00</b>	<b>\$7,474.20</b>	<b>\$7,056.00</b>	
<b>Rounded</b>	<b>\$14,500</b>	<b>\$14,500</b>	<b>\$14,500</b>	<b>\$7,500</b>	<b>\$7,100</b>	



## 5490 Group Purchases - Services

*Breakout line for Contractual Services: see Revenue line #4200 Group Purchase Receipts for expense reimbursements.*

		<b>FY23</b>		<b>FY24</b>		<b>FY25</b>		<b>FY26</b>		<b>FY27</b>	<b>Notes</b>
UMS Curbside Communicator	\$	5,280.00		\$	5.49						Ended with FY24
Pseudo library agency purchases								\$	1,920.00		Libraries purchase licesning for drive-up windows or lockers and are billed for the one-time cost from SirsiDynix.
Remote Console for EnvisionWare Print and Self-Check Products [Was #5310 in FY16]	\$	600.00	\$	600.00	\$	600.00	\$	600.00	\$	600.00	Ongoing group purchase since 2015 for self-check software maintenance and support.
<b>Total</b>	<b>\$</b>	<b>5,880.00</b>	<b>\$</b>	<b>600.00</b>	<b>\$</b>	<b>605.49</b>	<b>\$</b>	<b>600.00</b>	<b>\$</b>	<b>2,520.00</b>	
											Libraries invoiced for this maint. See revenue line #4200 Group Purchase Receipts for reimbursements
<b>Rounded</b>		<b>\$5,900</b>		<b>\$600</b>		<b>\$700</b>		<b>\$600</b>		<b>\$2,600</b>	

## 5510 Office Supplies

*Paper, office supplies, such as pencils, paper clips, etc. and equipment costing less than \$5,000.*

	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>Notes</b>
<b>Office Supplies</b>	\$1,500.00	\$2,121.91	\$1,800.00	\$3,300.00	\$3,500.00	
<b>Total</b>	\$1,500.00	\$2,121.91	\$1,800.00	\$3,300.00	\$3,500.00	
<b>Rounded</b>	<b>\$1,500</b>	<b>\$2,200</b>	<b>\$1,800</b>	<b>\$3,300</b>	<b>\$3,500</b>	

## 5520 Postage

*Stamps, postage machine refills, overnight express, UPS, parcel insurance, etc.*

	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>Notes</b>
USPS postage	\$600.00	\$496.92	\$500.00	\$760.00	\$800.00	
Printed notices (see Notifications & Collections)						DO NOT USE. See Notifications & Collections
Shipping printed PR materials						SWAN office infrequently uses UPS, FedEx, or USPS to ship PR material.
<b>TOTAL</b>	<b>\$600.00</b>	<b>\$496.92</b>	<b>\$500.00</b>	<b>\$760.00</b>	<b>\$800.00</b>	
<b>Rounded</b>	<b>\$600</b>	<b>\$500</b>	<b>\$500</b>	<b>\$800</b>	<b>\$800</b>	

## 5550 Furniture

*Expenses associated with facility furniture, tables, chairs, etc.*

	FY23	FY24	FY25	FY26	FY27	Notes
Laptop Cart Furniture	\$0.00	\$0.00	\$0.00			
Furniture for office space			\$5,000.00			
<b>Total</b>	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	
<b>Rounded</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,000</b>	<b>\$0</b>	<b>\$0</b>	

## 5610 Equipment Rental/Maintenance

*Payments made for use of equipment, computers, copy machines, etc., which are neither owned nor part of a lease-purchase agreement.*

	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>Notes</b>
Copier (lease)	\$2,700.00	\$0.00	\$0.00			FY24 will end copier lease & service
Copier maintenance	\$1,000.00	\$1,000.00	\$0.00			This is the proper account, not #5400
Copier cost per page						
<b>Total</b>	<b>\$3,700.00</b>	<b>\$1,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	
<b>Rounded</b>	<b>\$3,700</b>	<b>\$1,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

**5620 Hardware***Expenses related to employee hardware, laptops, computers, and devices required.*

	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>Notes</b>
Delivery restick printers	\$34,000.00		\$0.00			
Laptop just in case	\$1,500.00					
Peripherals for SWAN staff laptops	\$1,000					
Tablet/Mobile testing hardware	\$1,000					
RFID equipment for inventory research & testing	\$500.00					
Synology Network Storage	\$2,000.00					
Self-check equipment						
Network switch for Facility						
Staff Laptops		\$4,161.85	\$2,000.00	\$45,000.00		FY26 purchase based on FY21 laptop purchase
EMV chip reader for BLUEcloud Commerce		\$	-			SWAN buys 1 EMV per deployed library, take out of reserves (when it happens)
<b>Total</b>	<b>\$40,000.00</b>	<b>\$4,161.85</b>	<b>\$2,000.00</b>	<b>\$45,000.00</b>	<b>\$0.00</b>	
<b>Rounded</b>	<b>\$40,000</b>	<b>\$4,200</b>	<b>\$2,000</b>	<b>\$45,000</b>	<b>\$0</b>	

## 5690 Group Purchases - Hardware

*Expenses for any devices, hardware, printers for membership as a passthrough with revenue offset.*

	FY23	FY24	FY25	FY26	FY27	Notes
Firewall replacements				\$ 3,000.00		SWAN manages 30 firewalls within its member libraries and each year some of these reach end of life which are replaced and the library is billed for the cost and licensing.
ProPay Card Swipes	\$ 800.00	\$ -	\$ -	\$ -		See #4075 Group Purchase Reimbursement Revenue, by purchasing libraries
Restick printers	\$ 10,200.00	\$ -	\$ -			Delivery label routing hardware, one-time group purchase expense. Estimated \$340 printer x 30 libraries resold
Library emergency fund	\$ 1,100.00	\$ 1,100.00	\$ -	\$ -		Replacement hardware for libraries in need, rebill at later date
EMV chip reader for BLUEcloud Commerce		\$ -	\$ -			SWAN buys 1 EMV per deployed library, take out of reserves (when it happens)
<b>Total</b>	<b>\$ 12,100.00</b>	<b>\$ 1,100.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,000.00</b>	

## 5700 Insurance

*Insurance premiums for bonding, errors and omissions, personal and director's liability, umbrella packages, etc.*

	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>Notes</b>
Travelers: D&O, Crime, Cyber	\$6,938.00	\$7,100.00	\$6,805.00	\$6,191.00	\$8,489.00	Increase from \$6,191 if SWAN elects to increase cyber risk insurance coverage to \$2M from \$1M
Hartford: Business Owners	\$3,700.00	\$4,362.00	\$4,516.00	\$4,692.00	\$5,170.00	
Travelers: liability	\$437.00		\$0.00			
<b>Total</b>	<b>\$11,075.00</b>	<b>\$11,462.00</b>	<b>\$11,321.00</b>	<b>\$10,883.00</b>	<b>\$13,659.00</b>	
<b>Rounded</b>	<b>\$11,100</b>	<b>\$11,500</b>	<b>\$11,400</b>	<b>\$10,900</b>	<b>\$13,700</b>	



## 5820 Accounting

*Fees for audits, outside services for bookkeeping and payroll processing, etc.*

	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>Notes</b>
Auditor	\$6,800.00	\$7,100.00	\$7,100.00	\$10,000.00	\$10,000.00	Engagement with Lauterbach 2 years: \$10,000 FY26 and \$10, 500 FY27
Accounting Service with Vendor	\$12,100.00	\$12,060.00	\$12,060.00	\$12,060.00	\$12,060.00	FY24 is \$1,005 per month
Accounting Software Subscription						Do not record here if used. Lauterbach provides software.
<b>Total</b>	<b>\$18,900.00</b>	<b>\$19,160.00</b>	<b>\$19,160.00</b>	<b>\$22,060.00</b>	<b>\$22,060.00</b>	

## 5830 Consulting

*Fees paid to professionals outside of LLSAP for services other than legal or accounting, such as computer consultants, independent library consultants, or appraisers.*

	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>Notes</b>
HR Source membership		\$1,191.75		\$1,260.00	\$1,260.00	FY26 membership based on 2024 renewal
Procurement & RFP consulting					\$10,000.00	Based on pricing from Sunny Path & Associates assistance and consulting with ILS procurement RFP with Yavapai Library Network.
Management Association (position analysis & benchmarking)						
Website consulting		\$37,800.00				
Strategic Planning Consultant		\$36,000.00				
Security consulting - virtual Chief Information Security Officer (vCISO) or required consulting	\$ 19,200.00					
Network security consulting				\$ 1,500.00		
Aspen LiDA development			\$ 5,000.00			Do not user: see #5440 Library Services Platform
<b>Total</b>	<b>\$19,200.00</b>	<b>\$74,991.75</b>	<b>\$5,000.00</b>	<b>\$1,260.00</b>	<b>\$12,760.00</b>	
<b>Rounded</b>		<b>\$75,000</b>	<b>\$5,000</b>	<b>\$1,300</b>	<b>\$12,800</b>	

## 5840 Payroll Services

*Breakout line for Contractual Staff budget: payroll service fees, costs associated with reporting requirements.*

	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>Notes</b>
Paylocity	\$4,800.00	\$3,600.00	\$4,468.00	\$4,556.81	\$4,600.00	FY26 based on FY24 actual as of June 20, 2024
<b>Total</b>	<b>\$4,800.00</b>	<b>\$3,600.00</b>	<b>\$4,468.00</b>	<b>\$4,556.81</b>	<b>\$4,600.00</b>	
<b>Rounded</b>	<b>\$4,800</b>	<b>\$3,600</b>	<b>\$4,500</b>	<b>\$4,600</b>	<b>\$4,600</b>	

## 5850 Contractual Agreements

*Contractual agreements with systems, member libraries and other cooperatives -- one-time expenses associated with the addition of new member libraries which are LLSAP grant funded are recorded here.*

	FY23	FY24	FY25	FY26	FY27	Notes
Addison add-on one time expense		\$16,624.00				Note: Grant Expenses offset by Revenue #4050
<b>Total</b>	<b>\$0.00</b>	<b>\$16,624.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	

**5860 Notification & Collection***Services to libraries for the purposes of patron notification*

	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>Notes</b>
UMS voice notification	\$9,000.00	\$0.00			FY24 \$750/mo under the lower contractual threshold 10K notifications, but could go up to \$1295/mo if activity increases
Curbside Communicator	\$480.00	\$480.00	\$0.00		SWAN has its own instance of Communicator for testing and support for libraries
Unique Management Services Collection	\$350.00	\$350.00	\$350.00	\$350.00	
Unique Management Printed Notices	\$5,160.00	\$5,064.00	\$4,703.04	\$4,700.00	As of FY23 only bills are being printed. No longer printing overdues for 1st and 2nd notices. For FY26 the average invoice is \$422 per month.
UMS Printed Notice Annual Fee	\$500.00	\$500.00	\$500.00	\$500.00	
MessageBee 100 libraries	\$76,686.00	\$80,286.00	\$80,286.00	\$80,286.00	FY25 based on monthly invoices of \$6,690.50 for SMS and email notices.
<b>Total</b>	<b>\$92,176.00</b>	<b>\$86,680.00</b>	<b>\$85,839.04</b>	<b>\$85,836.00</b>	
<b>Rounded</b>	<b>\$92,200</b>	<b>\$86,700</b>	<b>\$85,900</b>	<b>\$85,900</b>	

5899 Annual Conference Facility Contract

Contracted expenses associated with the annual membership event.

	FY23	FY24	FY25	FY26	FY27	Notes
Facility rental	\$3,300	\$3,300	\$3,300	\$12,069	\$10,150	FY26 based on 2024 invoice
Food	\$5,600	\$5,600	\$5,886			
Total	\$8,900	\$8,900	\$9,186	\$12,069	\$10,150	
Rounded				\$12,100	\$10,200	

## 5910 Print Materials

	FY23	FY24	FY25	FY26	FY27 Notes
PR Material outside printing		\$300.00	\$0.00		
B&T Rental Copies	\$5,000.00	\$5,000.00	\$0.00		The R&D for centralized ordering
<b>Total</b>	<b>\$5,000.00</b>	<b>\$5,300.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>

5920 Reimbursement for Resource Sharing

	FY23	FY24	FY25	FY26	FY27	Notes
Unreturned material reimbursement	\$ 50,000.00	\$ 63,000.00	\$ 50,000.00	\$ 42,000.00	\$ 47,800.00	FY27 based on actual amount end of FY25
Total	\$50,000.00	\$63,000.00	\$50,000.00	\$42,000.00	\$47,800.00	



## 5930 Group Purchases - Content

	FY23	FY24	FY25	FY26	FY27 Notes
Group book order	\$10,000.00	\$0.00	\$0.00	\$0.00	Pass-through expense based on if SWAN centralized order for material and billed participating libraries.
<b>Total</b>	<b>\$10,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>

## 5990 Group Purchase - Electronic Resources

	FY23	FY24	FY25	FY26	FY27 Notes
Comics Plus			\$13,907.48	\$15,316.98	\$0.00
					No longer managed by SWAN in FY27
EBSCO group purchase	\$429,006.00	\$442,423.00	\$477,468.00	\$286,282.50	\$0.00
EBSCO escalation		\$8,848.46			
<b>Total</b>	<b>\$429,006.00</b>	<b>\$451,271.46</b>	<b>\$491,375.48</b>	<b>\$301,599.48</b>	<b>\$0.00</b>
<b>Rounded</b>				<b>\$301,600</b>	<b>\$0</b>

6010 Bank Fees

*Includes, but is not limited to, bank charges, printed checks, cash shortages and overages, lost books and equipment, allowable interlibrary loan charges (including photocopying charges), and film rentals*

	FY23	FY24	FY25	FY26	FY27 Notes
Bank lockbox fee	\$2,700.00	\$2,700.00	\$2,424.00	\$2,560.00	FY27 based on YTD 6/30/25
Bank fees, charges	\$2,000.00	\$1,000.00			\$5,000.00
Various GL refunds, late fees					
<b>Total</b>	<b>\$4,700.00</b>	<b>\$3,700.00</b>	<b>\$2,424.00</b>	<b>\$2,560.00</b>	<b>\$5,000.00</b>

## 6110 Depreciation

For proprietary funds and government-wide financial statements only. Depreciation charges are intended to allocate the cost of a fixed asset over the estimated useful life of the unit in a systematic and rational manner using the straight-line method.

	Date of Purchase/First Service	Years to Depreciate	Cost	FY19	FY20	FY21	FY22	FY23	FY24	FY25
Standby natural gas generator (SWAN funded 125 Tower Drive backup generator)	9/08	25	\$36,500.50	\$1,460.02	\$1,460.02	\$1,460.02	\$1,460.02	\$1,460.02	\$1,460.02	\$1,460.02
HP Proreliant DL380 G6 server	6/10	5	\$5,504.02							
Dell servers PE R910	2/13	5	\$37,000.00							
Vmware tier B back-up servers & ethernet hardware	2/13	5	\$14,628.00							
Dell EqualLogic PS4100XV Virtualized iSCSI , Drives-Server	2/13	5	\$33,200.00							
PROCESSORS AND VM SUPPORT (Enterprise Level License and and Enterprise Foundation)	2/13	5	\$18,324.00							
Innovative Server Migration (Sun/Solaris to Intel/Linux)	2/13	5	\$56,500.00							
SirsiDynix Migration - Telephone Messaging Software and Project Management and Consulting Fees	5/5/2015	5	\$9,430.00	\$1,886.04	\$1,571.50	\$0.00	\$0.00	\$0.00		\$0.00
SirsiDynix Migration - Innovative Exit Services	5/5/2015	5	\$14,910.00	\$2,982.00	\$2,485.00	\$0.00	\$0.00	\$0.00		
SirsiDynix Migration - NCOA Clean-Up for Migration	5/21/2015	5	\$11,057.34	\$2,211.47	\$1,842.84	\$0.00	\$0.00	\$0.00		\$0.00
SirsiDynix Migration - Installation Service Fees (First Data Test Load) and Data Migration Service Fees	6/10/2015	5	\$65,395.00	\$13,079.00	\$11,988.92	\$0.00	\$0.00	\$0.00		\$0.00
SirsiDynix Migration - Platinum Services Fees	6/10/2015	5	\$15,000.00	\$3,000.00	\$2,750.00	\$0.00	\$0.00	\$0.00		\$0.00
SirsiDynix Migration Service	8/6/2015	5	\$26,605.00	\$5,321.00	\$5,321.00	\$443.22		\$443.22		0
SirsiDynix Symphony Outreach	10/20/2015	5	\$16,830.00	\$3,366.00	\$3,366.00	\$841.50		\$841.50		0
Door Fob Security System (Imperial)	12/15/2016	8	\$6,895.00	\$861.88	\$861.88	\$861.84	\$861.88	\$861.88	\$861.88	\$861.88
SirsiDynix Server Migration (RedHat 5 to RedHat 7)	7/31/2018	5	\$8,480.00	\$1,696.00	\$1,696.00	\$1,696.00	\$1,696.00	\$0.00	\$0.00	\$0.00
<b>Total</b>				<b>\$34,167.40</b>	<b>\$31,647.16</b>	<b>\$3,606.58</b>	<b>\$2,321.90</b>	<b>\$3,606.62</b>	<b>\$2,321.90</b>	<b>\$2,321.90</b>

Chart 1: SWAN Membership Fees  
Fiscal Year 2026: July 1, 2025 - June 30, 2026  
Approved

SWAN Library	Fee	State LLSAP Grant Discount	SWAN Fee Total	Prior Year Fee	Increase/ (Decrease)
Acorn Public Library District	\$ 29,230	(\$5,373)	\$ 23,857	\$ 23,003	\$ 854
Addison Public Library	\$ 68,207	(\$5,373)	\$ 62,834	\$ 60,970	\$1,864
Alsip-Merrionette Park Public Library District	\$ 42,908	(\$5,373)	\$ 37,536	\$ 37,946	(\$411)
Batavia Public Library District	\$ 61,429	(\$5,373)	\$ 56,056	\$ 53,054	\$3,002
Bedford Park Public Library District	\$ 33,810	(\$5,373)	\$ 28,437	\$ 27,017	\$1,420
Beecher Community Library District	\$ 21,336	(\$5,373)	\$ 15,964	\$ 15,248	\$716
Bellwood Public Library	\$ 36,107	(\$5,373)	\$ 30,735	\$ 30,510	\$225
Bensenville Community Public Library District	\$ 34,115	(\$5,373)	\$ 28,743	\$ 27,298	\$1,445
Bensenville Elementary School District #2	\$ 17,500		\$ 17,500	\$ 17,500	\$0
Berkeley Public Library	\$ 22,313	(\$5,373)	\$ 16,940	\$ 16,270	\$670
Berwyn Public Library	\$ 53,935	(\$5,373)	\$ 48,563	\$ 47,926	\$636
Bloomington Public Library	\$ 44,614	(\$5,373)	\$ 39,241	\$ 38,138	\$1,103
Blue Island Public Library	\$ 30,012	(\$5,373)	\$ 24,640	\$ 23,923	\$717
Bridgeview Public Library	\$ 27,485	(\$5,373)	\$ 22,112	\$ 21,656	\$456
Broadview Public Library District	\$ 29,830	(\$5,373)	\$ 24,458	\$ 21,392	\$3,065
Brookfield Public Library	\$ 37,670	(\$5,373)	\$ 32,298	\$ 33,803	(\$1,505)
Calumet City Public Library	\$ 31,150	(\$5,373)	\$ 25,777	\$ 25,148	\$629
Calumet Park Public Library	\$ 20,018	(\$5,373)	\$ 14,646	\$ 13,964	\$682
Carol Stream Public Library	\$ 48,597	(\$5,373)	\$ 43,225	\$ 42,322	\$903
Chicago Heights Public Library	\$ 24,989	(\$5,373)	\$ 19,616	\$ 19,202	\$414
Chicago Ridge Public Library	\$ 30,845	(\$5,373)	\$ 25,472	\$ 24,653	\$819
Cicero Public Library	\$ 33,485	(\$5,373)	\$ 28,112	\$ 27,879	\$233
Clarendon Hills Public Library	\$ 25,641	(\$5,373)	\$ 20,268	\$ 19,356	\$912
Crestwood Public Library District	\$ 23,952	(\$5,373)	\$ 18,579	\$ 18,110	\$469
Crete Public Library District	\$ 35,629	(\$5,373)	\$ 30,256	\$ 28,805	\$1,451
Dolton Public Library District	\$ 26,785	(\$5,373)	\$ 21,413	\$ 20,486	\$926
Downers Grove Public Library	\$ 70,078	(\$5,373)	\$ 64,705	\$ 61,884	\$2,821
Eisenhower Public Library District	\$ 56,260	(\$5,373)	\$ 50,887	\$ 48,298	\$2,590
Elmwood Park Public Library	\$ 33,222	(\$5,373)	\$ 27,849	\$ 26,973	\$876
Evergreen Park Public Library	\$ 30,036	(\$5,373)	\$ 24,663	\$ 23,880	\$783
Flossmoor Public Library	\$ 29,814	(\$5,373)	\$ 24,442	\$ 24,146	\$295
Forest Park Public Library	\$ 36,993	(\$5,373)	\$ 31,620	\$ 29,928	\$1,692
Frankfort Public Library District	\$ 43,784	(\$5,373)	\$ 38,412	\$ 36,061	\$2,350
Franklin Park Public Library District	\$ 35,810	(\$5,373)	\$ 30,437	\$ 29,325	\$1,112
Geneva Public Library District	\$ 68,640	(\$5,373)	\$ 63,267	\$ 59,392	\$3,875
Glen Ellyn Public Library	\$ 61,744	(\$5,373)	\$ 56,372	\$ 53,629	\$2,743
Glenside Public Library District	\$ 48,353	(\$5,373)	\$ 42,980	\$ 41,434	\$1,546
Glenwood-Lynwood Public Library District	\$ 30,843	(\$5,373)	\$ 25,471	\$ 25,204	\$266
Grande Prairie Public Library District	\$ 31,851	(\$5,373)	\$ 26,478	\$ 25,666	\$812
Green Hills Public Library District	\$ 41,386	(\$5,373)	\$ 36,014	\$ 34,898	\$1,116
Harvey Public Library District	\$ 27,182	(\$5,373)	\$ 21,809	\$ 21,051	\$758
Hillside Public Library	\$ 31,500	(\$5,373)	\$ 26,127	\$ 25,166	\$961
Hinsdale Public Library	\$ 46,853	(\$5,373)	\$ 41,480	\$ 39,388	\$2,092
Hodgkins Public Library District	\$ 28,681	(\$5,373)	\$ 23,309	\$ 18,166	\$5,143
Homewood Public Library District	\$ 39,912	(\$5,373)	\$ 34,540	\$ 33,714	\$825
Indian Prairie Public Library District	\$ 55,183	(\$5,373)	\$ 49,811	\$ 46,979	\$2,832
Itasca Community Library	\$ 33,076	(\$5,373)	\$ 27,703	\$ 26,860	\$843
Justice Public Library District	\$ 21,402	(\$5,373)	\$ 16,029	\$ 15,422	\$607
Kaneville Public Library District	\$ 19,146	(\$5,373)	\$ 13,773	\$ 13,179	\$595
La Grange Public Library	\$ 43,087	(\$5,373)	\$ 37,715	\$ 36,127	\$1,588
LaGrange Park Public Library District	\$ 35,099	(\$5,373)	\$ 29,727	\$ 28,714	\$1,012
Lansing Public Library	\$ 45,264	(\$5,373)	\$ 39,891	\$ 37,027	\$2,865
Lyons Public Library	\$ 24,421	(\$5,373)	\$ 19,048	\$ 18,761	\$288
Markham Public Library	\$ 13,513	(\$5,373)	\$ 8,141	\$ 18,060	(\$9,919)
Matteson Area Public Library District	\$ 44,418	(\$5,373)	\$ 39,045	\$ 36,519	\$2,526
Maywood Public Library District	\$ 30,294	(\$5,373)	\$ 24,921	\$ 24,535	\$386

Chart 1: SWAN Membership Fees  
Fiscal Year 2026: July 1, 2025 - June 30, 2026  
Approved

SWAN Library	Fee	State LLSAP Grant Discount	SWAN Fee Total	Prior Year Fee	Increase/ (Decrease)
McCook Public Library District	\$ 24,189	(\$5,373)	\$ 18,817	\$ 16,667	\$2,150
Melrose Park Public Library	\$ 26,381	(\$5,373)	\$ 21,008	\$ 20,544	\$464
Messenger Public Library of North Aurora	\$ 36,078	(\$5,373)	\$ 30,705	\$ 29,271	\$1,433
Midlothian Public Library	\$ 29,355	(\$5,373)	\$ 23,983	\$ 23,664	\$319
Morton Arboretum	\$ 12,500		\$ 12,500	\$ 12,500	\$0
Nancy L. McConathy Public Library District	\$ 21,402	(\$5,373)	\$ 16,030	\$ 15,287	\$743
National University of Health Sciences	\$ 11,000		\$ 11,000	\$ 11,000	\$0
North Riverside Public Library District	\$ 28,289	(\$5,373)	\$ 22,917	\$ 22,009	\$907
Northlake Public Library District	\$ 38,916	(\$5,373)	\$ 33,544	\$ 31,536	\$2,008
Oak Brook Public Library	\$ 29,879	(\$5,373)	\$ 24,507	\$ 21,947	\$2,559
Oak Lawn Public Library	\$ 65,509	(\$5,373)	\$ 60,136	\$ 60,128	\$8
Oak Park Public Library	\$ 110,942	(\$5,373)	\$ 105,570	\$ 99,306	\$6,263
Palos Heights Public Library	\$ 34,430	(\$5,373)	\$ 29,057	\$ 28,039	\$1,018
Palos Park Public Library	\$ 22,905	(\$5,373)	\$ 17,532	\$ 16,862	\$670
Park Forest Public Library	\$ 30,765	(\$5,373)	\$ 25,392	\$ 25,294	\$98
Prairie Trails Public Library District	\$ 36,796	(\$5,373)	\$ 31,423	\$ 30,406	\$1,017
Richton Park Public Library District	\$ 26,370	(\$5,373)	\$ 20,997	\$ 20,543	\$455
River Forest Public Library	\$ 31,533	(\$5,373)	\$ 26,160	\$ 25,142	\$1,018
River Grove Public Library District	\$ 23,096	(\$5,373)	\$ 17,723	\$ 16,762	\$961
Riverdale Public Library District	\$ 23,130	(\$5,373)	\$ 17,757	\$ 16,782	\$975
Riverside Public Library	\$ 30,313	(\$5,373)	\$ 24,941	\$ 23,914	\$1,027
Roselle Public Library District	\$ 38,855	(\$5,373)	\$ 33,482	\$ 31,550	\$1,932
Schiller Park Public Library	\$ 29,465	(\$5,373)	\$ 24,093	\$ 23,155	\$937
South Holland Public Library	\$ 38,331	(\$5,373)	\$ 32,958	\$ 32,313	\$646
St Charles Public Library District	\$ 90,342	(\$5,373)	\$ 84,969	\$ 84,099	\$870
Steger-South Chicago Heights Public Library District	\$ 22,655	(\$5,373)	\$ 17,282	\$ 16,328	\$954
Stickney-Forest View Public Library District	\$ 29,554	(\$5,373)	\$ 24,182	\$ 23,125	\$1,056
Sugar Grove Public Library District	\$ 32,474	(\$5,373)	\$ 27,102	\$ 18,493	\$8,609
Summit Public Library District	\$ 21,580	(\$5,373)	\$ 16,208	\$ 12,962	\$3,246
Theosophical Society in America	\$ 12,500		\$ 12,500	\$ 12,500	\$0
Thomas Ford Memorial Library	\$ 32,769	(\$5,373)	\$ 27,396	\$ 26,293	\$1,103
Thornton Public Library	\$ 19,861	(\$5,373)	\$ 14,489	\$ 13,804	\$684
Tinley Park Public Library	\$ 72,133	(\$5,373)	\$ 66,761	\$ 63,669	\$3,092
Town and Country Public Library District	\$ 32,440	(\$5,373)	\$ 27,067	\$ 25,561	\$1,506
University Park Public Library District	\$ 24,067	(\$5,373)	\$ 18,695	\$ 17,520	\$1,174
Villa Park Public Library	\$ 38,964	(\$5,373)	\$ 33,591	\$ 33,002	\$589
Warrenville Public Library District	\$ 36,328	(\$5,373)	\$ 30,956	\$ 29,131	\$1,825
West Chicago Public Library District	\$ 41,998	(\$5,373)	\$ 36,626	\$ 34,530	\$2,095
Westchester Public Library	\$ 30,084	(\$5,373)	\$ 24,711	\$ 23,955	\$757
Westmont Public Library	\$ 37,758	(\$5,373)	\$ 32,385	\$ 30,793	\$1,592
William Leonard Public Library District	\$ 20,330	(\$5,373)	\$ 14,958	\$ 14,454	\$504
Wood Dale Public Library District	\$ 42,954	(\$5,373)	\$ 37,581	\$ 35,762	\$1,819
Woodridge Public Library	\$ 54,318	(\$5,373)	\$ 48,946	\$ 46,644	\$2,301
Worth Public Library District	\$ 25,982	(\$5,373)	\$ 20,610	\$ 19,924	\$686

Chart 2: Public Library County Tax Payments

Draft Budget & Fees

Library Name	Total Tax Revenue Issued	Bond Amount 2023 (Removed)	Public Library Tax Revenue Total 2023	Prior year Tax Revenue	Tax revenue change
Acorn Public Library District	\$1,332,800.67	(\$30,398.00)	\$1,302,402.67	\$1,269,009.67	\$33,393.00
Addison Public Library	\$5,950,918.21	\$0.00	\$5,950,918.21	\$5,807,342.32	\$143,575.89
Alsip-Merrionette Park Public Library District	\$2,933,707.77	\$0.00	\$2,933,707.77	\$3,055,208.72	(\$121,500.95)
Batavia Public Library District	\$5,142,576.09	\$0.00	\$5,142,576.09	\$4,861,162.56	\$281,413.53
Bedford Park Public Library District	\$1,848,574.03	\$0.00	\$1,848,574.03	\$1,748,860.81	\$99,713.22
Beecher Community Library District	\$360,949.64	\$0.00	\$360,949.64	\$341,966.12	\$18,983.52
Bellwood Public Library	\$2,122,600.63	\$0.00	\$2,122,600.63	\$2,166,341.45	(\$43,740.82)
Bensenville Community Public Library District	\$1,885,042.11	\$0.00	\$1,885,042.11	\$1,782,359.09	\$102,683.02
Berkeley Public Library	\$477,414.11	\$0.00	\$477,414.11	\$464,203.00	\$13,211.11
Berwyn Public Library	\$4,248,840.75	\$0.00	\$4,248,840.75	\$4,248,191.73	\$649.02
Bloomington Public Library	\$3,137,102.97	\$0.00	\$3,137,102.97	\$3,078,139.27	\$58,963.70
Blue Island Public Library	\$1,395,708.54	\$0.00	\$1,395,708.54	\$1,378,933.29	\$16,775.25
Bridgeview Public Library	\$1,349,531.99	(\$255,250.00)	\$1,094,281.99	\$1,108,019.24	(\$13,737.25)
Broadview Public Library District	\$1,641,877.95	(\$267,872.50)	\$1,374,005.45	\$1,076,484.76	\$297,520.69
Brookfield Public Library	\$2,667,969.22	(\$358,939.19)	\$2,309,030.03	\$2,559,940.87	(\$250,910.84)
Calumet City Public Library	\$1,531,337.00	\$0.00	\$1,531,337.00	\$1,525,438.11	\$5,898.89
Calumet Park Public Library	\$203,796.10	\$0.00	\$203,796.10	\$188,515.49	\$15,280.61
Carol Stream Public Library	\$3,846,680.09	(\$234,461.00)	\$3,612,219.09	\$3,578,277.99	\$33,941.10
Chicago Heights Public Library	\$796,546.13	\$0.00	\$796,546.13	\$814,603.60	(\$18,057.47)
Chicago Ridge Public Library	\$1,494,971.54	\$0.00	\$1,494,971.54	\$1,466,281.72	\$28,689.82
Cicero Public Library	\$1,809,831.75	\$0.00	\$1,809,831.75	\$1,851,819.44	(\$41,987.69)
Clarendon Hills Public Library	\$874,359.46	\$0.00	\$874,359.46	\$833,054.03	\$41,305.43
Crestwood Public Library District	\$672,906.26	\$0.00	\$672,906.26	\$684,188.23	(\$11,281.97)
Crete Public Library District	\$2,065,579.14	\$0.00	\$2,065,579.14	\$1,962,545.63	\$103,033.51
Dolton Public Library District	\$1,010,841.96	\$0.00	\$1,010,841.96	\$968,199.86	\$42,642.10
Downers Grove Public Library	\$6,174,083.21	\$0.00	\$6,174,083.21	\$5,916,610.89	\$257,472.32
Eisenhower Public Library District	\$5,198,216.71	(\$672,103.00)	\$4,526,113.71	\$4,292,590.08	\$233,523.63
Elmwood Park Public Library	\$1,778,477.64	\$0.00	\$1,778,477.64	\$1,743,589.57	\$34,888.07
Evergreen Park Public Library	\$1,398,476.10	\$0.00	\$1,398,476.10	\$1,373,788.83	\$24,687.27
Flossmoor Public Library	\$1,372,078.03	\$0.00	\$1,372,078.03	\$1,405,656.26	(\$33,578.23)
Forest Park Public Library	\$2,228,222.64	\$0.00	\$2,228,222.64	\$2,096,754.75	\$131,467.89
Frankfort Public Library District	\$3,038,186.65	\$0.00	\$3,038,186.65	\$2,829,936.22	\$208,250.43
Franklin Park Public Library District	\$2,087,118.37	\$0.00	\$2,087,118.37	\$2,024,699.57	\$62,418.80
Geneva Public Library District	\$7,583,510.42	(\$1,580,946.26)	\$6,002,564.16	\$5,618,737.52	\$383,826.64
Glen Ellyn Public Library	\$5,180,197.73	\$0.00	\$5,180,197.73	\$4,929,803.34	\$250,394.39
Glenside Public Library District	\$3,948,606.29	(\$365,565.02)	\$3,583,041.27	\$3,472,170.30	\$110,870.97
Glenwood-Lynwood Public Library District	\$1,950,202.50	(\$455,375.00)	\$1,494,827.50	\$1,532,156.70	(\$37,329.20)
Grande Prairie Public Library District	\$1,614,953.52	\$0.00	\$1,614,953.52	\$1,587,344.63	\$27,608.89
Green Hills Public Library District	\$3,157,192.47	(\$405,000.00)	\$2,752,192.47	\$2,690,855.47	\$61,337.00
Harvey Public Library District	\$1,058,133.71	\$0.00	\$1,058,133.71	\$1,035,728.61	\$22,405.10
Hillside Public Library	\$1,573,078.95	\$0.00	\$1,573,078.95	\$1,527,540.33	\$45,538.62
Hinsdale Public Library	\$3,672,691.91	(\$268,512.00)	\$3,404,179.91	\$3,227,601.30	\$176,578.61
Hodgkins Public Library District	\$1,236,942.55	\$0.00	\$1,236,942.55	\$690,785.65	\$546,156.90
Homewood Public Library District	\$2,576,395.30	\$0.00	\$2,576,395.30	\$2,549,377.36	\$27,017.94
Indian Prairie Public Library District	\$4,397,716.35	\$0.00	\$4,397,716.35	\$4,134,892.56	\$262,823.79
Itasca Community Library	\$1,761,069.04	\$0.00	\$1,761,069.04	\$1,730,052.08	\$31,016.96
Justice Public Library District	\$368,749.60	\$0.00	\$368,749.60	\$362,795.71	\$5,953.89
Kaneville Public Library District	\$99,702.89	\$0.00	\$99,702.89	\$94,654.53	\$5,048.36
La Grange Public Library	\$3,579,833.08	(\$624,750.00)	\$2,955,083.08	\$2,837,794.58	\$117,288.50
LaGrange Park Public Library District	\$2,149,525.12	(\$147,150.00)	\$2,002,375.12	\$1,951,690.74	\$50,684.38
Lansing Public Library	\$3,214,680.24	\$0.00	\$3,214,680.24	\$2,945,311.21	\$269,369.03
Lyons Public Library	\$743,864.82	(\$15,000.00)	\$728,864.82	\$761,894.25	(\$33,029.43)
Markham Public Library	\$748,026.54	(\$1,320,075.00)	(\$572,048.46)	\$678,144.13	(\$1,250,192.59)
Matteson Area Public Library District	\$3,113,736.92	\$0.00	\$3,113,736.92	\$2,884,649.41	\$229,087.51
Maywood Public Library District	\$1,429,291.12	\$0.00	\$1,429,291.12	\$1,452,141.73	(\$22,850.61)
McCook Public Library District	\$701,232.63	\$0.00	\$701,232.63	\$511,620.61	\$189,612.02
Melrose Park Public Library	\$962,566.37	\$0.00	\$962,566.37	\$975,115.55	(\$12,549.18)
Messenger Public Library of North Aurora	\$2,119,065.49	\$0.00	\$2,119,065.49	\$2,018,305.10	\$100,760.39
Midlothian Public Library	\$1,563,136.52	(\$245,802.50)	\$1,317,334.02	\$1,348,004.64	(\$30,670.62)
Nancy L. McConathy Public Library District	\$368,856.36	\$0.00	\$368,856.36	\$346,700.23	\$22,156.13
North Riverside Public Library District	\$1,190,190.10	\$0.00	\$1,190,190.10	\$1,150,236.54	\$39,953.56
Northlake Public Library District	\$3,180,386.86	(\$722,775.00)	\$2,457,611.86	\$2,288,994.60	\$168,617.26

Chart 2: Public Library County Tax Payments

Draft #3 Budget Ideas

Library Name	Total Tax Revenue Issued	Bond Amount 2023 (Removed)	Public Library Tax Revenue Total 2023	Prior year Tax Revenue	Tax revenue change
Oak Brook Public Library	\$1,379,838.00	\$0.00	<b>\$1,379,838.00</b>	\$1,142,808.00	\$237,030.00
Oak Lawn Public Library	\$5,629,177.14	\$0.00	<b>\$5,629,177.14</b>	\$5,706,720.30	(\$77,543.16)
Oak Park Public Library	\$11,047,738.49	\$0.00	<b>\$11,047,738.49</b>	\$10,389,827.72	\$657,910.77
Palos Heights Public Library	\$1,922,582.13	\$0.00	<b>\$1,922,582.13</b>	\$1,870,990.57	\$51,591.56
Palos Park Public Library	\$548,060.64	\$0.00	<b>\$548,060.64</b>	\$534,963.75	\$13,096.89
Park Forest Public Library	\$1,485,432.13	\$0.00	<b>\$1,485,432.13</b>	\$1,542,818.56	(\$57,386.43)
Prairie Trails Public Library District	\$2,204,719.82	\$0.00	<b>\$2,204,719.82</b>	\$2,153,914.87	\$50,804.95
Richton Park Public Library District	\$1,357,423.41	(\$396,105.00)	<b>\$961,318.41</b>	\$974,938.44	(\$13,620.03)
River Forest Public Library	\$1,577,031.16	\$0.00	<b>\$1,577,031.16</b>	\$1,524,716.53	\$52,314.63
River Grove Public Library District	\$570,799.48	\$0.00	<b>\$570,799.48</b>	\$523,030.45	\$47,769.03
Riverdale Public Library District	\$574,877.52	\$0.00	<b>\$574,877.52</b>	\$525,401.85	
Riverside Public Library	\$1,431,615.76	\$0.00	<b>\$1,431,615.76</b>	\$1,377,871.02	\$53,744.74
Roselle Public Library District	\$2,450,278.30	\$0.00	<b>\$2,450,278.30</b>	\$2,290,682.47	\$159,595.83
Schiller Park Public Library	\$1,330,451.90	\$0.00	<b>\$1,330,451.90</b>	\$1,287,222.46	\$43,229.44
South Holland Public Library	\$2,387,825.79	\$0.00	<b>\$2,387,825.79</b>	\$2,381,813.27	\$6,012.52
St Charles Public Library District	\$9,031,982.38	(\$441,125.00)	<b>\$8,590,857.38</b>	\$8,572,096.88	\$18,760.50
Steger-South Chicago Heights Public Library District	\$518,196.55	\$0.00	<b>\$518,196.55</b>	\$471,087.73	\$47,108.82
Stickney-Forest View Public Library District	\$1,480,708.72	(\$139,650.00)	<b>\$1,341,058.72</b>	\$1,283,605.45	\$57,453.27
Sugar Grove Public Library District	\$1,689,334.16	\$0.00	<b>\$1,689,334.16</b>	\$729,888.04	\$959,446.12
Summit Public Library District	\$390,066.52	\$0.00	<b>\$390,066.52</b>	\$68,728.98	\$321,337.54
Thomas Ford Memorial Library	\$1,963,631.43	(\$239,200.00)	<b>\$1,724,431.43</b>	\$1,662,295.71	\$62,135.72
Thornton Public Library	\$185,072.33	\$0.00	<b>\$185,072.33</b>	\$169,462.88	\$15,609.45
Tinley Park Public Library	\$6,419,220.59	\$0.00	<b>\$6,419,220.59</b>	\$6,129,991.21	\$289,229.38
Town and Country Public Library District	\$1,685,194.87	\$0.00	<b>\$1,685,194.87</b>	\$1,574,800.80	\$110,394.07
University Park Public Library District	\$686,671.13	\$0.00	<b>\$686,671.13</b>	\$613,660.20	\$73,010.93
Villa Park Public Library	\$3,296,932.70	(\$833,650.00)	<b>\$2,463,282.70</b>	\$2,464,212.37	(\$929.67)
Warrenville Public Library District	\$2,317,812.06	(\$168,830.25)	<b>\$2,148,981.81</b>	\$2,001,523.62	\$147,458.19
West Chicago Public Library District	\$2,825,203.15	\$0.00	<b>\$2,825,203.15</b>	\$2,646,931.25	\$178,271.90
Westchester Public Library	\$1,404,255.53	\$0.00	<b>\$1,404,255.53</b>	\$1,382,761.67	\$21,493.86
Westmont Public Library	\$2,319,440.57	\$0.00	<b>\$2,319,440.57</b>	\$2,200,186.15	\$119,254.42
William Leonard Public Library District	\$240,983.01	\$0.00	<b>\$240,983.01</b>	\$247,119.95	(\$6,136.94)
Wood Dale Public Library District	\$2,939,134.85	\$0.00	<b>\$2,939,134.85</b>	\$2,794,173.72	\$144,961.13
Woodridge Public Library	\$4,294,532.97	\$0.00	<b>\$4,294,532.97</b>	\$4,094,964.50	\$199,568.47
Worth Public Library District	\$915,075.62	\$0.00	<b>\$915,075.62</b>	\$900,923.00	\$14,152.62



Chart 3: Public Library Bond Amounts Reported

Public Library	Bond Amt for FY27 Fee Formula (2023)	Annual Debt Service 2024	Annual Debt Service 2025	Annual Debt Service 2026	Annual Debt Service 2027	Annual Debt Service 2028
Acorn Public Library District	\$ 30,398	\$ 30,478.00	\$ 29,518.00	\$ 29,558.00	\$ 29,483.00	\$ 29,365.00
Addison Public Library	\$ -					
Alsip-Merrionette Park Public Library District	\$ -					
Batavia Public Library District	\$ -					
Bedford Park Public Library District	\$ -					
Beecher Community Library District	\$ -					
Bellwood Public Library	\$ -					
Bensenville Community Public Library District	\$ -					
Berkeley Public Library	\$ -					
Berwyn Public Library	\$ -					
Bloomington Public Library	\$ -					
Blue Island Public Library	\$ -					
Bridgeview Public Library	\$ 255,250	\$ 258,650.00	\$ 256,750.00	\$ 254,700.00	\$ 257,500.00	
Broadview Public Library District	\$ 267,873	\$ 268,172.50	\$ 272,842.50	\$ 272,252.50	\$ 270,652.50	\$ 268,902.50
Brookfield Public Library	\$ 358,939	\$ 354,302.90	\$ 349,575.04	\$ 344,753.80	\$ 339,837.34	\$ 334,823.79
Calumet City Public Library	\$ -					
Calumet Park Public Library	\$ -					
Carol Stream Public Library	\$ 234,461	\$ 234,461.00	\$ 234,461.00	\$ 234,461.00	\$ 234,461.00	
Chicago Heights Public Library	\$ -					
Chicago Ridge Public Library	\$ -					
Cicero Public Library	\$ -					
Clarendon Hills Public Library	\$ -					
Crestwood Public Library District	\$ -					
Crete Public Library District	\$ -					
Dolton Public Library District	\$ -					
Downers Grove Public Library	\$ -					
Eisenhower Public Library District	\$ 672,103	\$ 693,519.00	\$ 669,144.00	\$ 667,968.00	\$ 671,616.00	
Elmwood Park Public Library	\$ -					
Evergreen Park Public Library	\$ -					
Flossmoor Public Library	\$ -					
Forest Park Public Library	\$ -					
Frankfort Public Library District	\$ -		\$ 161,584.26	\$ 188,564.25	\$ 182,742.22	\$ 176,920.19
Franklin Park Public Library District	\$ -					
Geneva Public Library District	\$ 1,580,946	\$ 1,588,471.26	\$ 1,598,821.26	\$ 1,599,921.26	\$ 1,606,646.26	\$ 1,610,821.26
Glen Ellyn Public Library	\$ -					
Glenside Public Library District	\$ 365,565	\$ 368,595.02	\$ 365,987.52	\$ 362,918.77	\$ 374,015.63	\$ 359,140.63
Glenwood-Lynwood Public Library District	\$ 455,375	\$ 453,825.00	\$ 455,225.00	\$ 451,025.00	\$ 456,425.00	\$ 451,025.00
Grande Prairie Public Library District	\$ -					
Green Hills Public Library District	\$ 405,000	\$ 150,000.00				
Harvey Public Library District	\$ -					
Hillside Public Library	\$ -					
Hinsdale Public Library	\$ 268,512	\$ 268,712.00	\$ 283,812.00	\$ 293,114.00	\$ 296,816.00	
Hodgkins Public Library District	\$ -	\$ 290,227.78	\$ 23,800.00	\$ 238,000.00	\$ 238,000.00	\$ 458,000.00
Homewood Public Library District	\$ -					
Indian Prairie Public Library District	\$ -					
Itasca Community Library	\$ -					
Justice Public Library District	\$ -					
Kaneville Public Library District	\$ -					

Chart 3: Public Library Bond Amounts Reported

Public Library	Draft FY Budget & Fees					
	Bond Amt for FY27 Fee Formula (2023)	Annual Debt Service 2024	Annual Debt Service 2025	Annual Debt Service 2026	Annual Debt Service 2027	Annual Debt Service 2028
La Grange Public Library	\$ 624,750	\$ 612,750.00				
LaGrange Park Public Library District	\$ 147,150	\$ 152,438.00				
Lansing Public Library	\$ -					
Lyons Public Library	\$ 15,000	\$ 15,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00
Markham Public Library	\$ 1,320,075	\$ 27,000.00	\$ 613,500.00			
Matteson Area Public Library District	\$ -					
Maywood Public Library District	\$ -					
McCook Public Library District	\$ -					
Melrose Park Public Library	\$ -					
Messenger Public Library of North Aurora	\$ -					
Midlothian Public Library	\$ 245,803	\$ 251,907.50	\$ 252,607.50	\$ 247,974.50	\$ 193,095.50	\$ 189,236.00
Nancy L. McConathy Public Library District	\$ -					
North Riverside Public Library District	\$ -					
Northlake Public Library District	\$ 722,775	\$ 714,150.00				
Oak Brook Public Library	\$ -					
Oak Lawn Public Library	\$ -					
Oak Park Public Library	\$ -					
Palos Heights Public Library	\$ -					
Palos Park Public Library	\$ -					
Park Forest Public Library	\$ -					
Prairie Trails Public Library District	\$ -					
Richton Park Public Library District	\$ 396,105	\$ 392,406.06	\$ 394,997.96	\$ 396,234.00	\$ 392,456.00	\$ 393,545.00
River Forest Public Library	\$ -					
River Grove Public Library District	\$ -		\$ 5,156.25	\$ 76,683.04	\$ 76,683.04	\$ 76,683.04
Riverdale Public Library District	\$ -					
Riverside Public Library	\$ -					
Roselle Public Library District	\$ -					
Schiller Park Public Library	\$ -					
South Holland Public Library	\$ -					
St Charles Public Library District	\$ 441,125	\$ 448,625.00	\$ 455,825.00	\$ 463,150.00	\$ 474,750.00	\$ 480,950.00
Steger-South Chicago Heights Public Library District	\$ -					
Stickney-Forest View Public Library District	\$ 139,650	\$ 142,150.00	\$ 143,250.00	\$ 144,200.00		
Sugar Grove Public Library District	\$ -					
Summit Public Library District	\$ -					
Thomas Ford Memorial Library	\$ 239,200	\$ 236,600.00	\$ 233,800.00	\$ 230,800.00	\$ 232,600.00	\$ 234,000.00
Thornton Public Library	\$ -					
Tinley Park Public Library	\$ -					
Town and Country Public Library District	\$ -					
University Park Public Library District	\$ -					
Villa Park Public Library	\$ 833,650	\$ 834,650.00	\$ 834,850.00	\$ 839,250.00	\$ 834,850.00	\$ 834,550.00
Warrenville Public Library District	\$ 168,830	\$170,895.00	\$167,875.25	\$171,741.00	\$173,507.25	\$175,174.00
West Chicago Public Library District	\$ -					
Westchester Public Library	\$ -					
Westmont Public Library	\$ -					
William Leonard Public Library District	\$ -					
Wood Dale Public Library District	\$ -					
Woodridge Public Library	\$ -					

### Chart 3: Public Library Bond Amounts Reported

Draft for Budget & Fees

Public Library	Bond Amt for FY27 Fee Formula (2023)	Annual Debt Service 2024	Annual Debt Service 2025	Annual Debt Service 2026	Annual Debt Service 2027	Annual Debt Service 2028
Worth Public Library District	\$ -					

## Chart 4: Academic, School, Special Library Fees

Draft #1 budget & fees

### Academic Libraries

- 1) Student Population, rounded to nearest 1,000 \* 2 [Fall IBHE profile]
- 2) Title Count rounded to nearest 1,000 / 3

	Population	Item Count	Pop Fee	Item/Title Fee	FY27 Total
<b>National University of Health Sciences</b>	364	27,478	\$ 2,000	\$ 9,000	\$ 11,000

### School Libraries

- 1) Student Population, rounded to nearest 1000 \* 5 [Illinois Report Card data]
- 2) Building Location/Branch Fee \$2,500 per building

	Population	Buildings	Pop Fee	Building Fee	FY27 Total
<b>Bensenville School District #2</b>	2,009	3	\$ 10,000	\$ 7,500	\$ 17,500

### Special Libraries

- 1) Title Fee (Tier 1 <10,000 \$7,500; Tier 2 <40,000 \$10,000; Tier 3 > 40,000 \$12,500)
- 2) Building Location/Branch Fee \$2,500 per building

	Buildings	Title Count	Building Fee	Title Fee	FY27 Total
<b>Morton Arboretum</b>	1	23,747	\$ 2,500	\$ 10,000	\$ 12,500
<b>The Theosophical Society in America</b>	1	29,485	\$ 2,500	\$ 10,000	\$ 12,500