



SWAN ADMINISTRATORS' & DIRECTORS' QUARTERLY MEETING

Meeting Packet

March 5, 2026

10:00 A.M.



SWAN Administrators' & Directors' Quarterly Meeting

March 5, 2026

10:00 a.m. – 12:00 p.m.

Oak Brook Public Library

600 Oak Brook Road, Oak Brook, IL 60523

Please register in advance for access to the Zoom live stream:

<https://swanlibraries-net.zoom.us/meeting/register/h-0q8ZaZT2y5lPnBQnKMYg#/registration>

Agenda

1. Call to Order and Welcome
2. Public Comment
3. Introduction of New Library Directors
4. Action Item – Approval of the December 4, 2025 Quarterly meeting minutes
5. Action Item – Approval of the fiscal year 2027 budget & membership fees
6. Information Item—Board election for 2026
7. Information Item—Enhanced online patron registration update
8. Information Item— SWAN projects 1st quarter update
9. Information Item— Strategic planning update
10. Announcements and Questions
11. Next meeting: June 4, 2026

Member Comment after each agenda item. The Quarterly Meeting will be live streamed via Zoom.

SWAN Administrators' Quarterly Meeting Minutes

December 4, 2025

10:00 a.m. – 12:00 p.m.

Oak Brook Public Library

600 Oak Brook Road, Oak Brook, IL 60523

Meeting recording link: <https://swanlibraries-net.zoom.us/rec/share/8SMMP1frYhzY-4WsWMLZmot24jdbQlqe5mobwYu0ZbaxVUMFwnPTF1FNj9tEmde.D44k30p5uCEZ-7LE>

1. Call to Order and Welcome

President Musil called the meeting to order at 10:00 a.m. Burns, Cottrill, Johnson, Musil, were present to establish a board quorum.

2. Public Comment

No public comment.

3. Introduction of New Library Directors and Visitors

4. Action Item – Approval of the September 4, 2025 Quarterly meeting minutes

Milavec (Downers Grove Public Library) motioned, seconded by Cottrill (Midlothian Public Library). Motion carried by unanimous voice vote.

5. Information Item – Online patron registration update

Scott Brandwein gave an update on patron registration. A Q&A ensued.

6. Information Item – SWAN Year in Review

Scott Brandwein gave an update on the Major projects done in 2025: launch of Halo, Single sign on, Aspen Discovery, Mobile staff kits, Palace Project, the support site redesign.

7. Information Item – eRead Illinois migration to The Palace Project

Olivia Montolin gave an overview of The Palace Project; some background on why SWAN was interested. RAILS will now be taking over the project. The timeline for the transaction. A Q&A ensued.

8. Information Item – New year's SWAN budget & timeline

Aaron Skog gave an overview of the FY27 budget and timeline. The Finance Committee will meet on December 12th. The COW meeting in February will have a draft of the budget. The March quarterly meeting will have a roll call vote on the budget.

9. ILA Public Policy Committee, RAILS, and Illinois State Library Advisory Committee update – Monica Harris, RAILS Executive Director & Ted Bodewes, Thomas Ford Memorial Library.

Ted Bodewes and Monica Harris gave an update on ISLAC. Monica Harris gave updates on ILA legislative agenda, eRead Illinois migration to Palace Project, RAILS CE event on libraries & immigration enforcement, and the statewide OCLC contract.

10. Announcement and questions

11. Next meeting: March 5, 2026

Musil ended the meeting at 11:17 a.m.

Minutes Prepared by Ginny Blake

Respectfully Submitted,

Date: March 5, 2026
To: SWAN Membership
From: Aaron Skog, Executive Director
Re: SWAN Board election for 2026



This election cycle has two SWAN governing board seats open for the election, with one member Jennifer Cottrill unable to run after completing her second term. Below is a timeline for the upcoming election.

Election Process Announced	March 5, 2026 (Quarterly)
Online Self-Nominations Accepted	April 6 – 24, 2026
Names of Candidates Released	May 1, 2026
Electronic Ballot	May 4 – May 22, 2026
Results Announced	June 1, 2026
Elected Candidates invited to June SWAN Board Meeting	June 18, 2026
Candidates' Terms Begin	July 1, 2026
July Board Meeting	July 17, 2026

If you are interested in running for the SWAN Board, feel free to reach out to one of the representatives to learn more about the role.

SWAN Board Member	Library	Office	Term Expires
Samantha Johnson	Roselle Public Library	Secretary	July 1, 2026
Jennifer Cottrill	Midlothian Public Library	Vice President	July 1, 2026
Dawn Bussey	Glen Ellyn Public Library	Treasurer	July 1, 2027
Zach Musil	Tinley Park Public Library	President	July 1, 2027
Laura Van Cleve	Richton Park Public Library		July 1, 2028
Ridgeway Burns	Itasca Community Library		July 1, 2028
Benjamin Weseloh	West Chicago Public Library		July 1, 2028



SWAN Budget Fiscal Year 2027

July 1, 2026 – June 30, 2027

SWAN Budget Information & Guidelines

Fiscal Year 2027 (July 1, 2026 – June 30, 2027)

Introduction

The SWAN budget is introduced to the SWAN Board at its November meeting, with scheduled input from library directors at a February Committee of the Whole meeting, and concluding with a membership approval at the March SWAN Quarterly meeting.

Budget Highlights

RAILS Grant revenue increase

The RAILS LLSAP grant increased from \$501,394 to \$515,768 for FY27, which is a \$14,374.50 increase.

Group purchases for EBSCO & Comics Plus removed

These purchases once under SWAN have since moved to an arrangement with RAILS. RAILS now manages the subscription request modifications, fees, and billing. These purchases had no impact on membership fees overall, as the expense and subsequent revenue from direct billing of libraries would zero out.

Increase Library Services Platform expenses

The SirsiDynix agreement would enter its second and final year with a 6.9% increase. Aspen hosting and support is assumed to not increase from the prior year, but additional Aspen/mobile app software development of \$10,000 is included in the FY27. The online patron registration service expense is based on actual three months of usage.

Increase outside consulting expense

The consulting budget includes an increase of \$10,000 to provide SWAN consulting for procurement and RFP management should it be decided to procure a new integrated library system (ILS).

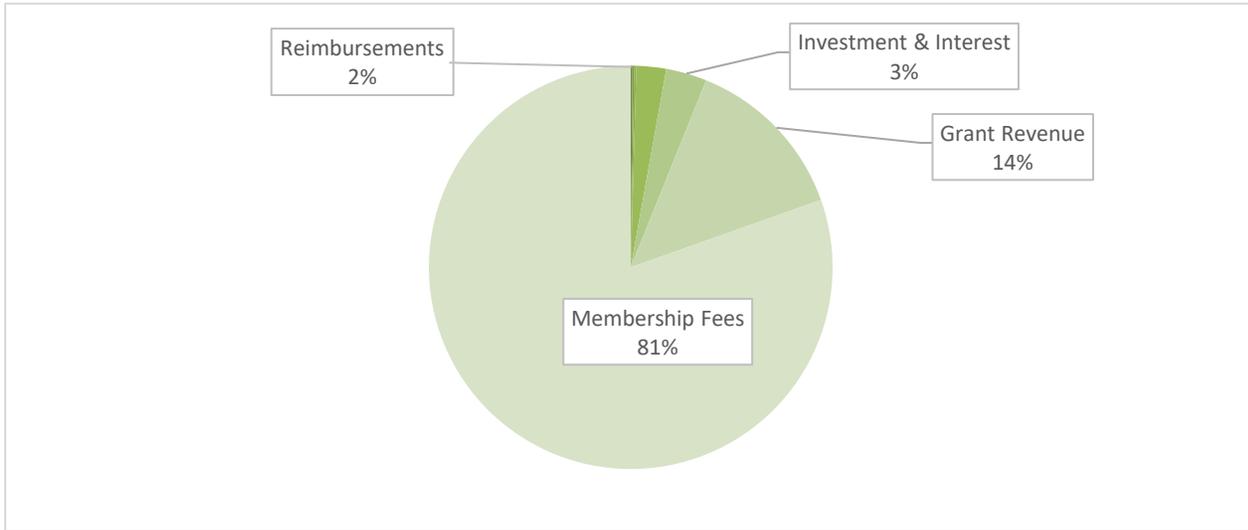
Increase to cyber risk policy coverage expense

The information security risks are increasing for all organizations, and libraries are no longer outside of the threat vector for cyber criminals (see the British Library ransomware attack). The insurance coverage for SWAN is currently \$1 million and if raised to \$2 million in coverage would raise the annual premium from \$6,191 to \$8,489. SWAN also has a cyber risk warranty with our security provider Arctic Wolf which provides coverage up to \$750,000.

Membership fees increase

Overall, the FY27 budget would set an increase of 4.0% to membership fees.

Revenue



Membership Fees

4010 SWAN Full Membership Fees \$3,073,185

SWAN assesses membership fees based on academic, school, special, and public library. The formulas used for each are detailed on the SWAN support site under About > Board > Budget & Fees. SWAN's FY27 membership fees are based on the 2023 tax year, and the variations of the tax revenue and debt service per library will result in individual library fee changes.

4011 SWAN Internet Access Membership Fees \$4,200

The Internet Access level service for school libraries continues through this fiscal year with 10 schools participating with partner SWAN member public libraries.

Membership Reimbursements

4110 Member One-Time Project Receipts \$0

This budget line would be used if a library needed to reimburse SWAN for one-time expenses incurred. For example, if the RAILS Catalog Grant were no longer available, a library joining SWAN would pay SWAN for the one-time expenses for the vendor expenses. No one-time projects are anticipated for this budget.

4190 Member Group Purchase Receipts \$5,600

Libraries that reimburse SWAN for group purchases are indicated in this budget line. EBSCO and Comics Plus group purchase revenue prior to FY27 were recorded in this line.

Reimbursements

4220 Reimbursement Losses for Resource Sharing \$47,800

Revenue associated with reimbursement for ILL or reciprocal borrowing with libraries outside of the SWAN consortium, e.g. Chicago Public Library.

4230 Collection Agency Fees \$0

SWAN may collect a modest fee for administering services within the Unique Management collection of unpaid reciprocal borrower invoices. This budget no longer includes the revenue.

4240 E-commerce transactions \$43,400

Payments made through the Aspen Discovery catalog by library users will be recorded as revenue and then distributed back to member libraries as an expense off-set in this budget.

4250 Deaccession transactions \$0

Revenue collected from deaccession of SWAN equipment or furniture.

Grant Revenue

4310 RAILS Support to SWAN \$515,768

RAILS provides support to SWAN through an annual grant to support regional resource sharing. The grant amount to SWAN is divided equally between all public libraries and is indicated as a discount off SWAN membership fees. The funding from RAILS is based on a formula which divides a grant \$2.25 million between six entities known as LLSAPs.

4320 Other Grant Revenue \$0

Revenue received as part of the addition of a new library to SWAN will be recorded in this budget line. No joining libraries are planned for this budget year.

Registration & Event Receipts

4499 Annual Conference Receipts \$6,260

Any revenue collected as part of the SWAN Expo are recorded in this budget line. This includes vendor table fees or libraries invoices for the event to offset event catering. This budget includes the annual conference event.

Investment & Interest

4510 Interest Income \$100,000

SWAN interest income is generated from a Money Market account with interest rates adjusting based on financial markets. The rates over the past year have been steadily increasing, and this budget anticipates a higher yield than last year's budget.

4520 Investment Income \$25,000

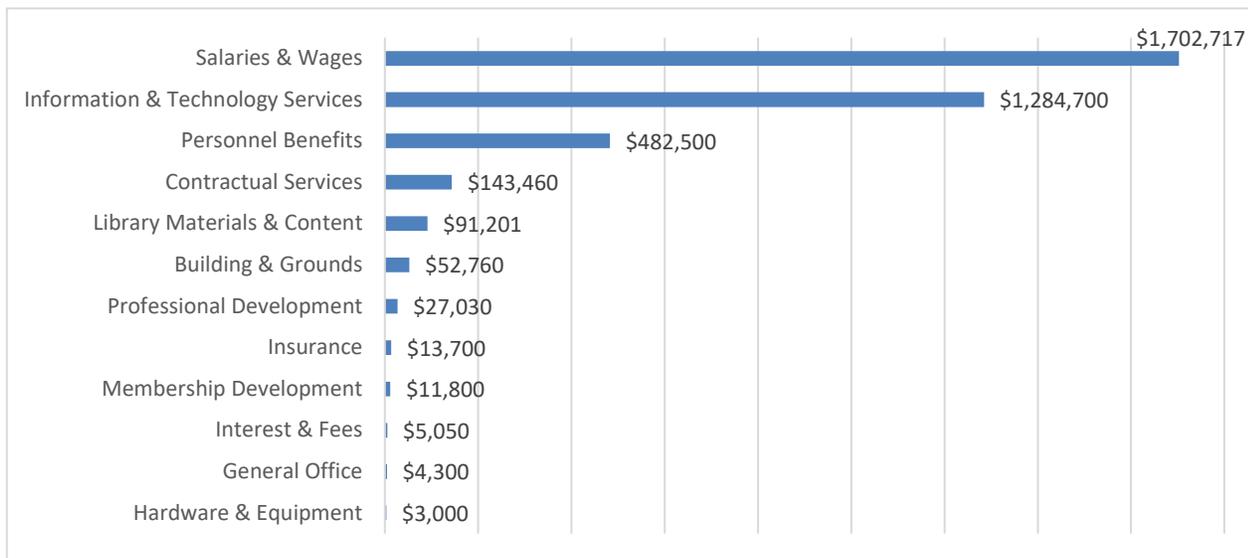
SWAN currently is a member of IMET. The annual income is recorded in this budget revenue line.

Reserves Funding

4600 Reserves Funding \$5,064

The reserve fund for SWAN is tracked on the monthly finance report as unrestricted funds. The use of the excess operating fund is recommended for one-time expenses for the consortia, such as the addition of a new service that has one-time setup fees. This budget includes a one-time expense for add-on software to improve BLUEcloud Analytics.

Expenses



Salaries & Wages

5000 Salaries & Wages \$1,702,717

This year that this budget line is increased 4.0%, which allows for SWAN's merit process and salary increases.

Personnel Benefits

5021 Social Security Taxes \$115,000

Payroll taxes and fringe benefits-- employer's share only.

5022 State Unemployment Insurance \$0

Organization pays unemployment directly should it be required.

5023 Worker's Compensation \$3,900
Organization insurance provided by insurance vendor.

5024 Retirement Benefits \$167,100
SWAN provides its employees a 401a retirement plan through ICMA-RC. The organization does not provide a defined benefit plan or participate in Illinois Municipal Retirement Fund (IMRF).

5025 Health, Dental, Life And Disability Insurance \$195,000
Employee health insurance is provided by LIMRiCC Purchase of Health Insurance Program (PHIP). This budget reflects the 2026 open enrollment changes with employee benefit selections.

5026 Tuition Reimbursements \$1,100
Tuition reimbursement benefit for employees.

5085 Staff Wellness \$400
Benefit offered to SWAN employees for participation within the employee Wellness Plan which includes incentives for breaktimes for walking, pedometers, exercise, and healthy lifestyles. No change from the prior budget.

Building & Grounds

SWAN headquarters relocated in December 2024, and the operating expenses have decreased significantly in the smaller, new location.

5110 Rent/Lease \$50,600
SWAN signed a 7-year lease in 2024 for office space. This budget reflects 12 months of the rent.

5120 Utilities \$1,200
Office facility electricity expenses are recorded in this line.

5130 Property Insurance \$0
Property and flood insurance covers office space furniture and equipment.

5140 Repairs & Maintenance \$960
Used for facility repairs including door fob security maintenance and repairs.

5150 Custodial Service & Supplies \$0
Cleaning service is provided as part of the office lease.

5190 Other Building Maintenance \$0
Used for alarms and security cameras related to facility expense.

Professional Development

This budget category focuses on providing professional development for SWAN employees. This includes training, conferences, and travel.

5210 Conference Travel \$10,000
SWAN staff attend various conferences annually such as ILA, COSUGI, ALA, or the COSUGI Consortia Special Interest Group meeting. This includes expenditures for overnight lodging, fares for airfare, planes, trains, taxicabs, auto rental, meals, etc. There is planned conference travel in this 'budget.

5220 Staff Meetings \$900
Expenses related to SWAN staff meetings, mostly food and a holiday luncheon, are recorded in this line.

5230 Staff Professional Development \$7,000
SWAN employees participate in presentations at ILA, ALA, COSUGI and other professional organization events. Attending the annual COSUGI conference is a must for SWAN staff as it allows the organization to plan for upcoming library software features and functions.

5240 Professional Association Membership Dues \$1,300
SWAN employees participate in ALA, ILA, and COSUGI activities, often presenting at conferences. Individual

5250 Educational Material \$800
This budget reduces some of the online learning expenses for employees.

5260 Online Learning \$7,030
SWAN employee training and courses on best security practice, identifying and preventing phishing attempts, and training as required by law.

Membership Development

This budget category focuses on providing professional development for the member libraries within SWAN. This includes SWAN staff consulting, leading meetings, and facilitating membership networking events.

5310 Travel Reimbursement \$2,000
The SWAN organization has no vehicles and reimburses employees for mileage attending the 50+ membership meetings held annually. Travel expenses are reduced for the budget due to the pandemic, but some mileage reimbursement will occur.

5440 Library Services Platform \$1,049,700

The heart of SWAN’s resource sharing software platform expenses is recorded in this budget line, including expenses from SirsiDynix, OCLC, and EBSCO Discovery Services, OpenAthens, and now Patron Point/SpringShare providing online patron registration. Annual expenses for products are the following: SirsiDynix \$415,575; OCLC for all SWAN members \$318,848; EBSCO Discovery Service Web Services \$131,531; OpenAthens proxy authentication service \$71,933; Aspen Discovery & LiDA mobile with Grove \$92,600; online patron registration with Springshare Patron Point \$10,252; SirsiDynix add-on BLUEcloud Analytics Private Intelligence Server \$6,900.

5450 Data Management Services \$35,100

Expenses related to maintaining bibliographic and user data within the SWAN library services platform. This includes software provided to cataloging libraries to maintain bibliographic standards of the consortium. Vendors expenses include: ALA RDA Toolkit for Cataloging Libraries, WebDewey (OCLC negotiated directly with SWAN), and BackStage Library Works (ongoing authority updates). The National Change of Address (NCOA) is processed annually with Unique Management which updates the patron database address data and includes GIS map coordinates based on address.

5460 Information Subscription Service \$21,800

SWAN’s discovery platform includes ProQuest Syndetic Ubound services to add cover artwork and reading recommendations.

5470 Subscription Support Services \$25,200

SWAN’s support platform includes virtual meeting hosting for all governance and user groups, remote desktop assistance to library staff, and remote monitoring of systems for SWAN on-call staff. Expenses associated with this budget line include: Zoom virtual meeting platform, StatusCake (for site monitoring and alerting SWAN staff to outages), and the volume email service through SendGrid (patron notification plus library notification).

5480 Telecommunications \$7,100

Expenses associated with SWAN facility connection to the internet and phone support were reduced due to the office relocation.

5490 Group Purchases - Services \$2,600

SWAN will periodically arrange a software group purchase. Those expenses are recorded here if libraries are invoiced back for the expense, which would be recorded as revenue in the budget line 4190. The budget is supporting an ongoing Envisionware software group purchase for a self-check system, which has annual maintenance for support.

General Office

This category is primarily the expenses associated with running the organization's headquarters at 915 Harger Drive, Suite 260, Oak Brook, Illinois.

5510 Office Supplies \$3,500

Expenses associated with routine office work including paper, staff supplies, and anything costing less than \$5,000.

5520 Postage \$800

Expenses associated with shipping printed material are recorded in this line. SWAN staff make best attempts to control shipping costs through bringing printed material to membership events.

5550 Furniture \$0

If SWAN needs to add any training or collaboration furniture for the facility conference room or work areas, this is the budget and expense is recorded.

5599 Annual Conference Supplies \$0

All supply expenses associated with the annual conference SWAN Expo which include envelopes, paper, and presentations. SWAN Expo will take place this fiscal year.

Hardware & Equipment

SWAN utilizes a very light footprint for its headquarters, staff, and services to libraries.

5610 Equipment Rental/Maintenance \$0

All expenses associated with equipment leased at SWAN's office, including the single staff multi-use copier printer. This lease was discontinued in FY25.

5620 Hardware \$0

Expenses for this budget related to SWAN staff computer equipment replacement, to be funded with SWAN excess cash reserves.

5690 Group Purchases - Hardware \$3,000

Any pass-through purchases for equipment required for membership, such as firewall, commerce, or print solutions required by SWAN.

Insurance

SWAN organization insurance includes insuring the SWAN governing board, facility, and business for risk of crime and cybercrime.

5700 Insurance \$13,700
The SWAN organization insurance for directors and officers, cyber crime, and business owner’s insurance.

Contractual Services

The SWAN organization contracts with various companies for services such as a law firm for legal opinions, accounting services, financial audit, payroll, and notification services for library users.

5810 Legal \$6,000
SWAN utilizes legal services with Klein, Thorpe, Jenkins for various activities and inquiries as they arise during the year.

5820 Accounting \$22,060
Expenses associated with activities include SWAN annual audit, and the accounting service with Lauterbach & Amen.

5830 Consulting \$12,800
Expenses for vendor consulting for facilitation, strategic planning, or other one-time services are recorded in this budget line. This budget includes one-time expenses for paid software development to ByWater Solutions for prioritizing Aspen LiDA feature requests from SWAN.

5840 Payroll Service Fees \$4,600
Expenses for the payroll service provided through Paylocity.

5850 Contractual Agreements \$0
Expenses for one-time costs within the fiscal year for adding member libraries to the consortium are recorded in this line. These expenses would be offset by the revenue line 4320 Other Grant Revenue.

5860 Notification & Collection \$85,900
This budget includes the new service for all 100 member libraries to have email and SMS messages enhanced and sent through the MessageBee service provided by Unique Management. All 100 library notifications sent via automated phone calls are also provided through MessageBee. SWAN has also contracted with a Unique Management to print all user notices at \$4,092 annually.

5870 Recruitment \$0
Costs for personnel search, advertising of an open position at SWAN.

5899 Annual Conference Facility Contract \$12,100
SWAN Expo at Moraine Valley Community College Business and Conference Center has a one-day cost for the location plus food provided for the event. This budget has included the facility rental at the Business and Conference Center, based on the amount paid last year for the event.

Library Materials & Content

SWAN's chart of accounts includes budget lines for the organization to provide content to libraries—be it print, electronic, or as a group purchase pass-through.

5910 Print Materials \$0
This line is intended to supplement printing services for promotional material or print collections supplied to member libraries.

5920 Reimbursement for Resource Sharing \$47,800
Expenses related to the SWAN member libraries centralized reimbursement of unreturned material. The expenses in this line are offset by revenue in the 4220 Reimbursement Losses for Resource Sharing line.

5930 Group Purchases - Content \$0
This line's purpose is for online content provided to all libraries as part of SWAN's membership fees. It may include eBook content, online databases subscriptions, or other e-content.

5940 E-commerce payment transactions \$43,400
Expenses related to the Aspen Discovery online payments through PayPal. Library payments will be collected in the revenue budget line 4240 and quarterly reconciliation and payments back to the libraries are recorded in this budget line.

5990 Group Purchases - Electronic Resources \$0
SWAN negotiated group purchase for online subscriptions would be recorded in this line. The associated revenue offset in the revenue 4190 budget line. Prior expenses included the EBSCO subscription database group-purchase and Comics Plus.

Interest & Fees

6010 Bank Fees \$5,000
Expenses associated with bank fees for stopping checks or other services are recorded in this line. The banking service for lock box deposits is included in this budget line.

6020 Merchant Account Fees \$50
SWAN subscribes to ProPay as part of the BLUEcloud Commerce required for online Enterprise payments. SWAN pays \$40 annually, as do all member libraries within the ProPay service.

6030 Interest Payment \$0
Expenses for any loan or debt service payments would be recorded in this line. SWAN currently has no expenses for this line.

6099 Annual Conference Merchant Fees \$0
Expenses associated with any online transaction fees for processing annual conference SWAN Expo online payments are recorded in this line.

Asset Management

6110 Depreciation \$1,460
For proprietary funds and government-wide financial statements only. Depreciation charges are intended to allocate the cost of a fixed asset over the estimated useful life of the unit in a systematic and rational manner using the straight-line method. The number of physical assets depreciated has fallen dramatically since SWAN moved to an infrastructure-as-a-service model and no longer needs to purchase servers over \$5,000. Two expenses are in their final years of depreciation.

6120 (Gain)/Loss on Asset Disposal \$0

6130 Vacation Expense \$0
Per GASB, Vacation Expense is the account created to segregate the amount of the expense incurred by SWAN for the current years' addition or subtraction to the balance of earned but unused staff vacation time. This expense from budget in prior years was deemed no longer required for SWAN.

Revenue & Expense Budget		FY23 Actual	FY24 Budget	FY24 Actual	FY25 Budget
Revenue					
4000	Membership Fees				
4010	SWAN Full Membership Fees	\$2,999,622	\$3,067,972	\$3,088,292	\$2,871,727
4011	SWAN Internet Access Membership Fees	\$5,459	\$3,700	\$3,639	\$3,700
4100	Membership Reimbursements				
4110	Member One-Time Project Receipts	\$0	\$0	\$0	\$0
4190	Member Group Purchase Receipts	\$461,888	\$443,223	\$491,241	\$491,375
4200	Reimbursements				
4220	Reimbursement Losses for Resource Sharing	\$39,234	\$63,000	\$41,624	\$50,000
4230	Collection Agency Fees		\$0	\$0	\$0
4240	E-commerce transactions	\$42,819	\$45,680	\$45,729	\$43,000
4250	Deaccession transactions			\$0	\$5,000
4300	Grant Revenue				
4310	RAILS Support to SWAN	\$527,381	\$498,388	\$499,038	\$500,616
4320	Other Grant Revenue	\$0	\$16,624	\$19,224	\$0
4400	Registration & Event Receipts				
4499	Annual Conference Receipts	\$3,330	\$3,400	\$6,260	\$5,000
4500	Investment & Interest				
4510	Interest Income	\$43,477	\$20,800	\$84,552	\$83,328
4520	Investment Income		\$0		\$0
4600	Reserves Funding	\$0	\$73,800	\$17,592	\$40,000
Total Revenue		\$4,123,209	\$4,236,587	\$4,297,191	\$4,093,746
Expenses					
5000	Salaries & Wages	\$1,410,447	\$1,546,800	\$1,451,934	\$1,577,736
5020	Personnel Benefits				
5021	Social Security Taxes	\$104,110	\$118,400	\$107,418	\$120,700
5022	State Unemployment Insurance	\$0	\$0	\$0	\$0
5023	Worker's Compensation	\$5,416	\$4,500	\$4,908	\$4,719
5024	Retirement Benefits	\$132,609	\$140,900	\$137,217	\$143,700
5025	Health, Dental, Life And Disability Insurance	\$166,664	\$192,400	\$178,582	\$174,800
5026	Tuition Reimbursements	\$0	\$1,100	\$0	\$1,100
5085	Staff Wellness	\$570	\$400	\$155	\$400
5100	Building & Grounds				
5110	Rent/Lease	\$118,953	\$117,300	\$131,461	\$88,000
5120	Utilities	\$8,545	\$6,700	\$5,501	\$4,300
5130	Property Insurance	\$803	\$650	\$642	\$650
5140	Repairs & Maintenance	\$890	\$860	\$1,465	\$960
5150	Custodial Service & Supplies	\$3,315	\$4,000	\$3,149	\$3,500
5190	Other Building Maintenance	\$0	\$0	\$0	\$0

Revenue & Expense Budget		FY23 Actual	FY24 Budget	FY24 Actual	FY25 Budget
5200	Professional Development				
5210	Conference Travel	\$942	\$6,000	\$5,089	\$6,000
5220	Staff Meetings	\$932	\$900	\$390	\$900
5230	Staff Professional Development	\$9,483	\$4,000	\$8,441	\$4,000
5240	Professional Association Membership Dues	\$1,553	\$2,500	\$1,361	\$2,500
5250	Educational Material	\$0	\$800	\$79	\$800
5260	Online Learning	\$500	\$2,500	\$668	\$500
5300	Membership Development				
5310	Travel Reimbursement	\$771	\$800	\$861	\$800
5320	Membership Meetings		\$0	\$160	\$0
5330	Library Professional Development	\$5,764	\$6,570	\$6,921	\$7,450
5350	Marketing & Promotional Material	\$15	\$0	\$0	\$0
5399	Annual Conference	\$0	\$0	\$0	\$2,500
5400	Information & Technology Services				
5420	Application Software Licensing	\$16,785	\$18,000	\$20,265	\$16,800
5430	Server Software Licensing	\$101,365	\$105,200	\$162,455	\$121,800
5440	Library Services Platform	\$1,011,986	\$1,016,300	\$830,443	\$921,000
5450	Data Management Services	\$28,866	\$33,000	\$28,777	\$33,000
5460	Information Subscription Service	\$73,693	\$75,000	\$19,971	\$75,700
5470	Subscription Support Services	\$9,237	\$6,800	\$5,590	\$23,200
5480	Telecommunications	\$12,403	\$14,500	\$13,191	\$14,500
5490	Group Purchases - Services	\$23,762	\$600	\$15,567	\$700
5500	General Office				
5510	Office Supplies	\$1,792	\$2,200	\$3,292	\$2,200
5520	Postage	\$1,008	\$500	\$763	\$500
5550	Furniture	\$0	\$0	\$0	\$10,000
5599	Annual Conference Supplies	\$19	\$0	\$194	\$0
5600	Hardware & Equipment				
5610	Equipment Rental/Maintenance	\$1,660	\$1,000	\$956	\$0
5620	Hardware	\$8,392	\$4,200	\$0	\$2,000
5690	Group Purchases - Hardware	\$1,098	\$1,100	\$20,483	\$0
5700	Insurance	\$14,042	\$11,500	\$11,218	\$11,400
5800	Contractual Services				
5810	Legal	\$258	\$1,500	\$1,226	\$1,500
5820	Accounting	\$19,735	\$19,160	\$19,105	\$19,160
5830	Consulting	\$7,470	\$75,000	\$4,435	\$5,000
5840	Payroll Service Fees	\$4,468	\$3,600	\$4,557	\$4,500
5850	Contractual Agreements		\$16,624	\$21,624	\$0
5860	Notification & Collection	\$33,556	\$92,200	\$85,459	\$86,700
5870	Recruitment	\$1,599	\$0	\$0	\$0
5899	Annual Conference Facility Contract	\$8,133	\$8,900	\$8,936	\$8,900
5900	Library Materials & Content				
5910	Print Materials	\$0	\$5,300	\$0	\$0
5920	Reimbursement for Resource Sharing	\$39,766	\$63,000	\$41,685	\$50,000

Revenue & Expense Budget		FY23 Actual	FY24 Budget	FY24 Actual	FY25 Budget
5930	Group Purchases - Content	\$0	\$0	\$0	\$0
5940	E-commerce payment transactions	\$41,020	\$45,680	\$43,363	\$43,000
5990	Group Purchases - Electronic Resources	\$442,423	\$451,271	\$458,548	\$491,375
6000	Interest & Fees				
6010	Bank Fees	\$1,614	\$3,700	\$2,562	\$2,424
6020	Merchant Account Fees	\$45	\$50	\$871	\$50
6030	Interest Payment	\$0	\$0	\$0	\$0
6099	Annual Conference Merchant Fees		\$300	\$0	\$0
Subtotal Expenses		\$3,878,476	\$4,234,265	\$3,871,935	\$4,091,424
6100	Asset Management				
6110	Depreciation	\$0	\$2,322		\$2,322
6120	(Gain)/Loss on Asset Disposal	\$0			
6130	Vacation Expense	\$0			
6140	Miscellaneous Expense	\$1,733			
Total Expenses		\$3,880,209	\$4,236,587	\$3,871,935	\$4,093,746
Total Revenue (from above)		\$4,123,209	\$4,236,587	\$4,297,191	\$4,093,746
Excess of revenues over (under) estimated expenses		\$243,000	\$0	\$425,256	\$0

Revenue & Expense Budget		FY25	FY26	FY27	Change
		Actual	Budget	Budget	from FY26 to FY27
Revenue					
4000	Membership Fees				
4010	SWAN Full Membership Fees	\$2,871,718	\$2,933,139	\$3,073,185	\$140,046
4011	SWAN Internet Access Membership Fees	\$3,714	\$3,700	\$4,200	\$500
4100	Membership Reimbursements				
4110	Member One-Time Project Receipts		\$0	\$0	\$0
4190	Member Group Purchase Receipts	\$301,672	\$301,600	\$5,600	(\$296,000)
4200	Reimbursements				
4220	Reimbursement Losses for Resource Sharing	\$44,985	\$42,000	\$47,800	\$5,800
4230	Collection Agency Fees		\$0	\$0	\$0
4240	E-commerce transactions	\$40,181	\$43,400	\$43,400	\$0
4250	Deaccession transactions				
4300	Grant Revenue				
4310	RAILS Support to SWAN	\$500,616	\$501,394	\$515,768	\$14,374
4320	Other Grant Revenue		\$0	\$0	\$0
4400	Registration & Event Receipts				
4499	Annual Conference Receipts	\$7,630	\$6,260	\$6,260	\$0
4500	Investment & Interest				
4510	Interest Income	\$102,036	\$85,000	\$100,000	\$15,000
4520	Investment Income		\$21,000	\$25,000	\$4,000
4600	Reserves Funding		\$45,000	\$5,064	(\$39,936)
Total Revenue		\$3,872,550	\$3,982,493	\$3,826,277	(\$156,216)
Expenses					
5000	Salaries & Wages	\$1,489,915	\$1,639,608	\$1,702,717	\$63,109
5020	Personnel Benefits				
5021	Social Security Taxes	\$110,313	\$125,600	\$115,000	(\$10,600)
5022	State Unemployment Insurance	\$0	\$0	\$0	\$0
5023	Worker's Compensation	\$0	\$4,700	\$3,900	(\$800)
5024	Retirement Benefits	\$147,105	\$138,300	\$167,100	\$28,800
5025	Health, Dental, Life And Disability Insurance	\$183,403	\$178,600	\$195,000	\$16,400
5026	Tuition Reimbursements	\$0	\$1,100	\$1,100	\$0
5085	Staff Wellness	\$460	\$400	\$400	\$0
5100	Building & Grounds				
5110	Rent/Lease	\$34,249	\$41,800	\$50,600	\$8,800
5120	Utilities	\$5,107	\$3,800	\$1,200	(\$2,600)
5130	Property Insurance	\$642	\$0	\$0	\$0
5140	Repairs & Maintenance	\$1,860	\$960	\$960	\$0
5150	Custodial Service & Supplies	\$9,620	\$0	\$0	\$0
5190	Other Building Maintenance	\$0	\$0	\$0	\$0

Revenue & Expense Budget		FY25 Actual	FY26 Budget	FY27 Budget	Change from FY26 to FY27
5200	Professional Development				
5210	Conference Travel	\$5,911	\$10,000	\$10,000	\$0
5220	Staff Meetings	\$1,605	\$900	\$900	\$0
5230	Staff Professional Development	\$6,797	\$8,800	\$7,000	(\$1,800)
5240	Professional Association Membership Dues	\$1,248	\$2,500	\$1,300	(\$1,200)
5250	Educational Material	\$0	\$800	\$800	\$0
5260	Online Learning	\$2,030	\$2,500	\$7,030	\$4,530
5300	Membership Development				
5310	Travel Reimbursement	\$1,936	\$900	\$2,000	\$1,100
5320	Membership Meetings	\$80	\$0	\$300	\$300
5330	Library Professional Development	\$4,020	\$8,094	\$9,500	\$1,406
5350	Marketing & Promotional Material	\$0	\$0	\$0	\$0
5399	Annual Conference	\$0	\$2,500	\$0	(\$2,500)
5400	Information & Technology Services				
5420	Application Software Licensing	\$16,332	\$20,300	\$16,800	(\$3,500)
5430	Server Software Licensing	\$141,340	\$118,800	\$129,000	\$10,200
5440	Library Services Platform	\$995,252	\$993,100	\$1,049,700	\$56,600
5450	Data Management Services	\$25,651	\$37,600	\$35,100	(\$2,500)
5460	Information Subscription Service	\$78,866	\$20,400	\$21,800	\$1,400
5470	Subscription Support Services	\$44,616	\$33,800	\$25,200	(\$8,600)
5480	Telecommunications	\$10,160	\$7,500	\$7,100	(\$400)
5490	Group Purchases - Services	\$2,294	\$600	\$2,600	\$2,000
5500	General Office				
5510	Office Supplies	\$2,397	\$3,300	\$3,500	\$200
5520	Postage	\$727	\$800	\$800	\$0
5550	Furniture	\$0	\$0	\$0	\$0
5599	Annual Conference Supplies	\$1,160	\$0	\$0	\$0
5600	Hardware & Equipment				
5610	Equipment Rental/Maintenance	\$0	\$0	\$0	\$0
5620	Hardware	\$1,673	\$45,000	\$0	(\$45,000)
5690	Group Purchases - Hardware	\$0	\$0	\$3,000	\$3,000
					\$0
5700	Insurance	\$13,682	\$10,900	\$13,700	\$2,800
5800	Contractual Services				
5810	Legal	\$118	\$1,500	\$6,000	\$4,500
5820	Accounting	\$21,935	\$22,060	\$22,060	\$0
5830	Consulting	\$10,840	\$1,300	\$12,800	\$11,500
5840	Payroll Service Fees	\$4,540	\$4,600	\$4,600	\$0
5850	Contractual Agreements	\$0	\$0	\$0	\$0
5860	Notification & Collection	\$79,051	\$85,900	\$85,900	\$0
5870	Recruitment	\$0	\$0	\$0	\$0
5899	Annual Conference Facility Contract	\$12,069	\$12,100	\$12,100	\$0
5900	Library Materials & Content				
5910	Print Materials		\$0	\$0	\$0
5920	Reimbursement for Resource Sharing	\$47,738	\$42,000	\$47,800	\$5,800

		FY25	FY26	FY27	Change
Revenue & Expense Budget		Actual	Budget	Budget	from FY26 to FY27
5930	Group Purchases - Content		\$0	\$0	\$0
5940	E-commerce payment transactions	\$36,711	\$43,400	\$43,400	\$0
5990	Group Purchases - Electronic Resources	\$296,105	\$301,600	\$0	(\$301,600)
6000	Interest & Fees				
6010	Bank Fees	\$5,544	\$2,560	\$5,000	\$2,440
6020	Merchant Account Fees	\$40	\$50	\$50	\$0
6030	Interest Payment		\$0	\$0	\$0
6099	Annual Conference Merchant Fees		\$0	\$0	\$0
Subtotal Expenses		\$3,855,140	\$3,981,032	\$3,824,817	(\$156,215)
		\$3,855,140			
6100	Asset Management	\$0			
6110	Depreciation		\$1,460	\$1,460	(\$862)
6120	(Gain)/Loss on Asset Disposal				
6130	Vacation Expense				
6140	Miscellaneous Expense				
Total Expenses			\$3,982,492	\$3,826,277	(\$111,254)
Total Revenue (from above)			\$3,982,493	\$3,826,277	
Excess of revenues over (under) estimated expenses			\$1	\$0	

SWAN Reserves Plan: Updated for FY27 Budget

Capital Expenditures	FY25	FY26	FY27	FY28
	July 2024-June 2025	July 2025-June 2026	July 2026-June 2027	July 2027-June 2028
Prior Year Balance: End of fiscal year, final audit, see "Unrestricted" on Balance Sheet	\$2,600,427	\$2,560,427	\$2,515,427	\$2,510,363
Reserves collected & Impact Fee	\$0			
Strategic planning consultant				
Website development consultant				
Single Sign On: Identity service provider one-time	(\$35,000)			
Funds for SWAN office relocation	(\$5,000)			
Funds for SWAN staff computer replacement		(\$45,000)		
BLUEcloud Analytics Private Intelligence Suite one-time expense			(\$5,064)	
Future ILS Migration Budget (\$465,740)				(\$465,740)
Total	\$2,560,427	\$2,515,427	\$2,510,363	\$2,044,623
Maintain 4 months operating in reserve (policy)	(\$1,364,582)	(\$1,326,431)	(\$1,263,933)	(\$1,327,129)
Over/(Under) Reserve Policy	\$1,195,845	\$1,188,996	\$1,246,430	\$717,493
Operating Budget (5% increases each year after FY27)	\$4,093,746.37	\$3,979,293.38	\$3,791,798.46	\$3,981,388.38
Months operating in reserve	7.51	7.59	7.94	6.16

Chart 1: SWAN Membership Fees
Fiscal Year 2027: July 1, 2026 - June 30, 2027
For approval March 5, 2026

SWAN Library	Fee	State LLSAP Grant Discount	SWAN Fee Total	Prior Year Fee	Increase/ (Decrease)
Acorn Public Library District	\$ 29,412	(\$5,373)	\$ 24,039	\$ 23,003	\$ 1,036
Addison Public Library	\$ 68,664	(\$5,373)	\$ 63,292	\$ 60,970	\$2,322
Alsip-Merrionette Park Public Library District	\$ 43,186	(\$5,373)	\$ 37,814	\$ 37,946	(\$132)
Batavia Public Library District	\$ 61,839	(\$5,373)	\$ 56,466	\$ 53,054	\$3,412
Bedford Park Public Library District	\$ 34,023	(\$5,373)	\$ 28,651	\$ 27,017	\$1,634
Beecher Community Library District	\$ 21,462	(\$5,373)	\$ 16,089	\$ 15,248	\$842
Bellwood Public Library	\$ 36,337	(\$5,373)	\$ 30,965	\$ 30,510	\$455
Bensenville Community Public Library District	\$ 34,331	(\$5,373)	\$ 28,959	\$ 27,298	\$1,661
Bensenville Elementary School District #2	\$ 17,500		\$ 17,500	\$ 17,500	\$0
Berkeley Public Library	\$ 22,445	(\$5,373)	\$ 17,073	\$ 16,270	\$802
Berwyn Public Library	\$ 54,292	(\$5,373)	\$ 48,919	\$ 47,926	\$993
Bloomington Public Library	\$ 44,904	(\$5,373)	\$ 39,531	\$ 38,138	\$1,394
Blue Island Public Library	\$ 30,199	(\$5,373)	\$ 24,827	\$ 23,923	\$904
Bridgeview Public Library	\$ 27,654	(\$5,373)	\$ 22,282	\$ 21,656	\$625
Broadview Public Library District	\$ 30,016	(\$5,373)	\$ 24,644	\$ 21,392	\$3,251
Brookfield Public Library	\$ 37,912	(\$5,373)	\$ 32,539	\$ 33,803	(\$1,264)
Calumet City Public Library	\$ 31,345	(\$5,373)	\$ 25,972	\$ 25,148	\$824
Calumet Park Public Library	\$ 20,135	(\$5,373)	\$ 14,762	\$ 13,964	\$798
Carol Stream Public Library	\$ 48,916	(\$5,373)	\$ 43,543	\$ 42,322	\$1,221
Chicago Heights Public Library	\$ 25,140	(\$5,373)	\$ 19,767	\$ 19,202	\$566
Chicago Ridge Public Library	\$ 31,038	(\$5,373)	\$ 25,665	\$ 24,653	\$1,012
Cicero Public Library	\$ 33,696	(\$5,373)	\$ 28,324	\$ 27,879	\$445
Clarendon Hills Public Library	\$ 25,797	(\$5,373)	\$ 20,424	\$ 19,356	\$1,069
Crestwood Public Library District	\$ 24,096	(\$5,373)	\$ 18,723	\$ 18,110	\$613
Crete Public Library District	\$ 35,856	(\$5,373)	\$ 30,483	\$ 28,805	\$1,678
Dolton Public Library District	\$ 26,950	(\$5,373)	\$ 21,577	\$ 20,486	\$1,090
Downers Grove Public Library	\$ 70,549	(\$5,373)	\$ 65,176	\$ 61,884	\$3,292
Eisenhower Public Library District	\$ 56,633	(\$5,373)	\$ 51,260	\$ 48,298	\$2,963
Elmwood Park Public Library	\$ 33,432	(\$5,373)	\$ 28,059	\$ 26,973	\$1,086
Evergreen Park Public Library	\$ 30,223	(\$5,373)	\$ 24,850	\$ 23,880	\$971
Flossmoor Public Library	\$ 30,000	(\$5,373)	\$ 24,627	\$ 24,146	\$481
Forest Park Public Library	\$ 37,229	(\$5,373)	\$ 31,857	\$ 29,928	\$1,929
Frankfort Public Library District	\$ 44,069	(\$5,373)	\$ 38,696	\$ 36,061	\$2,635
Franklin Park Public Library District	\$ 36,038	(\$5,373)	\$ 30,665	\$ 29,325	\$1,340
Geneva Public Library District	\$ 69,100	(\$5,373)	\$ 63,728	\$ 59,392	\$4,336
Glen Ellyn Public Library	\$ 62,156	(\$5,373)	\$ 56,784	\$ 53,629	\$3,155
Glenside Public Library District	\$ 48,670	(\$5,373)	\$ 43,297	\$ 41,434	\$1,863
Glenwood-Lynwood Public Library District	\$ 31,036	(\$5,373)	\$ 25,664	\$ 25,204	\$459
Grande Prairie Public Library District	\$ 32,051	(\$5,373)	\$ 26,678	\$ 25,666	\$1,012
Green Hills Public Library District	\$ 41,654	(\$5,373)	\$ 36,281	\$ 34,898	\$1,383
Harvey Public Library District	\$ 27,349	(\$5,373)	\$ 21,976	\$ 21,051	\$925
Hillside Public Library	\$ 31,697	(\$5,373)	\$ 26,325	\$ 25,166	\$1,159
Hinsdale Public Library	\$ 47,159	(\$5,373)	\$ 41,787	\$ 39,388	\$2,398
Hodgkins Public Library District	\$ 26,408	(\$5,373)	\$ 21,035	\$ 18,166	\$2,870
Homewood Public Library District	\$ 40,169	(\$5,373)	\$ 34,797	\$ 33,714	\$1,082
Indian Prairie Public Library District	\$ 55,549	(\$5,373)	\$ 50,176	\$ 46,979	\$3,198
Itasca Community Library	\$ 33,285	(\$5,373)	\$ 27,912	\$ 26,860	\$1,052
Justice Public Library District	\$ 21,528	(\$5,373)	\$ 16,155	\$ 15,422	\$733
Kaneville Public Library District	\$ 19,256	(\$5,373)	\$ 13,883	\$ 13,179	\$705
La Grange Public Library	\$ 43,367	(\$5,373)	\$ 37,994	\$ 36,127	\$1,867
LaGrange Park Public Library District	\$ 35,322	(\$5,373)	\$ 29,950	\$ 28,714	\$1,235
Lansing Public Library	\$ 45,559	(\$5,373)	\$ 40,186	\$ 37,027	\$3,160
Lyons Public Library	\$ 24,568	(\$5,373)	\$ 19,196	\$ 18,761	\$435
Markham Public Library	\$ 13,583	(\$5,373)	\$ 8,211	\$ 18,060	(\$9,849)
Matteson Area Public Library District	\$ 44,707	(\$5,373)	\$ 39,334	\$ 36,519	\$2,815
Maywood Public Library District	\$ 30,483	(\$5,373)	\$ 25,110	\$ 24,535	\$575

Chart 1: SWAN Membership Fees
Fiscal Year 2027: July 1, 2026 - June 30, 2027
For approval March 5, 2026

SWAN Library	Fee	State LLSAP Grant Discount	SWAN Fee Total	Prior Year Fee	Increase/ (Decrease)
McCook Public Library District	\$ 24,335	(\$5,373)	\$ 18,963	\$ 16,667	\$2,296
Melrose Park Public Library	\$ 26,542	(\$5,373)	\$ 21,169	\$ 20,544	\$625
Messenger Public Library of North Aurora	\$ 36,308	(\$5,373)	\$ 30,935	\$ 29,271	\$1,663
Midlothian Public Library	\$ 29,538	(\$5,373)	\$ 24,165	\$ 23,664	\$501
Morton Arboretum	\$ 12,500		\$ 12,500	\$ 12,500	\$0
Nancy L. McConathy Public Library District	\$ 21,529	(\$5,373)	\$ 16,156	\$ 15,287	\$869
National University of Health Sciences	\$ 11,000		\$ 11,000	\$ 11,000	\$0
North Riverside Public Library District	\$ 28,464	(\$5,373)	\$ 23,091	\$ 22,009	\$1,082
Northlake Public Library District	\$ 39,166	(\$5,373)	\$ 33,794	\$ 31,536	\$2,258
Oak Brook Public Library	\$ 30,065	(\$5,373)	\$ 24,693	\$ 21,947	\$2,746
Oak Lawn Public Library	\$ 65,947	(\$5,373)	\$ 60,575	\$ 60,128	\$447
Oak Park Public Library	\$ 111,703	(\$5,373)	\$ 106,330	\$ 99,306	\$7,024
Palos Heights Public Library	\$ 34,648	(\$5,373)	\$ 29,276	\$ 28,039	\$1,237
Palos Park Public Library	\$ 23,042	(\$5,373)	\$ 17,669	\$ 16,862	\$807
Park Forest Public Library	\$ 30,957	(\$5,373)	\$ 25,584	\$ 25,294	\$291
Prairie Trails Public Library District	\$ 37,031	(\$5,373)	\$ 31,658	\$ 30,406	\$1,252
Richton Park Public Library District	\$ 26,531	(\$5,373)	\$ 21,159	\$ 20,543	\$616
River Forest Public Library	\$ 31,731	(\$5,373)	\$ 26,358	\$ 25,142	\$1,216
River Grove Public Library District	\$ 23,234	(\$5,373)	\$ 17,861	\$ 16,762	\$1,099
Riverdale Public Library District	\$ 23,268	(\$5,373)	\$ 17,896	\$ 16,782	\$1,113
Riverside Public Library	\$ 30,503	(\$5,373)	\$ 25,130	\$ 23,914	\$1,216
Roselle Public Library District	\$ 39,104	(\$5,373)	\$ 33,732	\$ 31,550	\$2,182
Schiller Park Public Library	\$ 29,648	(\$5,373)	\$ 24,276	\$ 23,155	\$1,120
South Holland Public Library	\$ 38,577	(\$5,373)	\$ 33,204	\$ 32,313	\$892
St Charles Public Library District	\$ 90,956	(\$5,373)	\$ 85,584	\$ 84,099	\$1,484
Steger-South Chicago Heights Public Library District	\$ 22,790	(\$5,373)	\$ 17,417	\$ 16,328	\$1,089
Stickney-Forest View Public Library District	\$ 29,738	(\$5,373)	\$ 24,365	\$ 23,125	\$1,240
Sugar Grove Public Library District	\$ 32,679	(\$5,373)	\$ 27,306	\$ 18,493	\$8,813
Summit Public Library District	\$ 21,708	(\$5,373)	\$ 16,335	\$ 12,962	\$3,373
Theosophical Society in America	\$ 12,500		\$ 12,500	\$ 12,500	\$0
Thomas Ford Memorial Library	\$ 32,975	(\$5,373)	\$ 27,603	\$ 26,293	\$1,309
Thornton Public Library	\$ 19,977	(\$5,373)	\$ 14,604	\$ 13,804	\$800
Tinley Park Public Library	\$ 72,619	(\$5,373)	\$ 67,246	\$ 63,669	\$3,577
Town and Country Public Library District	\$ 32,644	(\$5,373)	\$ 27,271	\$ 25,561	\$1,710
University Park Public Library District	\$ 24,212	(\$5,373)	\$ 18,840	\$ 17,520	\$1,319
Villa Park Public Library	\$ 39,214	(\$5,373)	\$ 33,842	\$ 33,002	\$840
Warrenville Public Library District	\$ 36,560	(\$5,373)	\$ 31,188	\$ 29,131	\$2,056
West Chicago Public Library District	\$ 42,270	(\$5,373)	\$ 36,898	\$ 34,530	\$2,367
Westchester Public Library	\$ 30,272	(\$5,373)	\$ 24,899	\$ 23,955	\$944
Westmont Public Library	\$ 38,000	(\$5,373)	\$ 32,627	\$ 30,793	\$1,834
William Leonard Public Library District	\$ 20,449	(\$5,373)	\$ 15,076	\$ 14,454	\$622
Wood Dale Public Library District	\$ 43,232	(\$5,373)	\$ 37,860	\$ 35,762	\$2,097
Woodridge Public Library	\$ 54,678	(\$5,373)	\$ 49,305	\$ 46,644	\$2,660
Worth Public Library District	\$ 26,141	(\$5,373)	\$ 20,768	\$ 19,924	\$845

Chart 2: Public Library County Tax Payments

Library Name	Cook County Treasurer Tax Year 2023	DuPage County Treasurer Tax Year 2023	Kane County Treasurer Tax Year 2023	Will County County Treasurer Tax Year 2023	Total Tax Revenue Issued	Bond Amount 2023 (Removed)	Public Library Tax Revenue Total 2023	Prior year Tax Revenue	Tax revenue change
Acorn Public Library District	\$1,332,800.67				\$1,332,800.67	(\$30,398.00)	\$1,302,402.67	\$1,269,009.67	\$33,393.00
Addison Public Library		\$ 5,950,918.21			\$5,950,918.21	\$0.00	\$5,950,918.21	\$5,807,342.32	\$143,575.89
Alsip-Merrionette Park Public Library District	\$2,933,707.77				\$2,933,707.77	\$0.00	\$2,933,707.77	\$3,055,208.72	(\$121,500.95)
Batavia Public Library District			\$5,142,576.09		\$5,142,576.09	\$0.00	\$5,142,576.09	\$4,861,162.56	\$281,413.53
Bedford Park Public Library District	\$1,848,574.03				\$1,848,574.03	\$0.00	\$1,848,574.03	\$1,748,860.81	\$99,713.22
Beecher Community Library District				\$360,949.64	\$360,949.64	\$0.00	\$360,949.64	\$341,966.12	\$18,983.52
Bellwood Public Library	\$2,122,600.63				\$2,122,600.63	\$0.00	\$2,122,600.63	\$2,166,341.45	(\$43,740.82)
Bensenville Community Public Library District		\$ 1,885,042.11			\$1,885,042.11	\$0.00	\$1,885,042.11	\$1,782,359.09	\$102,683.02
Berkeley Public Library	\$477,414.11				\$477,414.11	\$0.00	\$477,414.11	\$464,203.00	\$13,211.11
Berwyn Public Library	\$4,248,840.75				\$4,248,840.75	\$0.00	\$4,248,840.75	\$4,248,191.73	\$649.02
Bloomington Public Library		\$ 3,137,102.97			\$3,137,102.97	\$0.00	\$3,137,102.97	\$3,078,139.27	\$58,963.70
Blue Island Public Library	\$1,395,708.54				\$1,395,708.54	\$0.00	\$1,395,708.54	\$1,378,933.29	\$16,775.25
Bridgeview Public Library	\$1,349,531.99				\$1,349,531.99	(\$255,250.00)	\$1,094,281.99	\$1,108,019.24	(\$13,737.25)
Broadview Public Library District	\$1,641,877.95				\$1,641,877.95	(\$267,872.50)	\$1,374,005.45	\$1,076,484.76	\$297,520.69
Brookfield Public Library	\$2,667,969.22				\$2,667,969.22	(\$358,939.19)	\$2,309,030.03	\$2,559,940.87	(\$250,910.84)
Calumet City Public Library	\$1,531,337.00				\$1,531,337.00	\$0.00	\$1,531,337.00	\$1,525,438.11	\$5,898.89
Calumet Park Public Library	\$203,796.10				\$203,796.10	\$0.00	\$203,796.10	\$188,515.49	\$15,280.61
Carol Stream Public Library		\$ 3,846,680.09			\$3,846,680.09	(\$234,461.00)	\$3,612,219.09	\$3,578,277.99	\$33,941.10
Chicago Heights Public Library	\$796,546.13				\$796,546.13	\$0.00	\$796,546.13	\$814,603.60	(\$18,057.47)
Chicago Ridge Public Library	\$1,494,971.54				\$1,494,971.54	\$0.00	\$1,494,971.54	\$1,466,281.72	\$28,689.82
Cicero Public Library	\$1,809,831.75				\$1,809,831.75	\$0.00	\$1,809,831.75	\$1,851,819.44	(\$41,987.69)
Clarendon Hills Public Library		\$ 874,359.46			\$874,359.46	\$0.00	\$874,359.46	\$833,054.03	\$41,305.43
Crestwood Public Library District	\$672,906.26				\$672,906.26	\$0.00	\$672,906.26	\$684,188.23	(\$11,281.97)
Crete Public Library District				\$2,065,579.14	\$2,065,579.14	\$0.00	\$2,065,579.14	\$1,962,545.63	\$103,033.51
Dolton Public Library District	\$1,010,841.96				\$1,010,841.96	\$0.00	\$1,010,841.96	\$968,199.86	\$42,642.10
Downers Grove Public Library		\$ 6,174,083.21			\$6,174,083.21	\$0.00	\$6,174,083.21	\$5,916,610.89	\$257,472.32
Eisenhower Public Library District	\$5,198,216.71				\$5,198,216.71	(\$672,103.00)	\$4,526,113.71	\$4,292,590.08	\$233,523.63
Elmwood Park Public Library	\$1,778,477.64				\$1,778,477.64	\$0.00	\$1,778,477.64	\$1,743,589.57	\$34,888.07
Evergreen Park Public Library	\$1,398,476.10				\$1,398,476.10	\$0.00	\$1,398,476.10	\$1,373,788.83	\$24,687.27
Flossmoor Public Library	\$1,372,078.03				\$1,372,078.03	\$0.00	\$1,372,078.03	\$1,405,656.26	(\$33,578.23)
Forest Park Public Library	\$2,228,222.64				\$2,228,222.64	\$0.00	\$2,228,222.64	\$2,096,754.75	\$131,467.89
Frankfort Public Library District	\$37,561.34			\$3,000,625.31	\$3,038,186.65	\$0.00	\$3,038,186.65	\$2,829,936.22	\$208,250.43
Franklin Park Public Library District	\$2,087,118.37				\$2,087,118.37	\$0.00	\$2,087,118.37	\$2,024,699.57	\$62,418.80
Geneva Public Library District			\$7,583,510.42		\$7,583,510.42	(\$1,580,946.26)	\$6,002,564.16	\$5,618,737.52	\$383,826.64
Glen Ellyn Public Library		\$ 5,180,197.73			\$5,180,197.73	\$0.00	\$5,180,197.73	\$4,929,803.34	\$250,394.39
Glenside Public Library District		\$ 3,948,606.29			\$3,948,606.29	(\$365,565.02)	\$3,583,041.27	\$3,472,170.30	\$110,870.97
Glenwood-Lynwood Public Library District	\$1,950,202.50				\$1,950,202.50	(\$455,375.00)	\$1,494,827.50	\$1,532,156.70	(\$37,329.20)
Grande Prairie Public Library District	\$1,614,953.52				\$1,614,953.52	\$0.00	\$1,614,953.52	\$1,587,344.63	\$27,608.89
Green Hills Public Library District	\$3,157,192.47				\$3,157,192.47	(\$405,000.00)	\$2,752,192.47	\$2,690,855.47	\$61,337.00
Harvey Public Library District	\$1,058,133.71				\$1,058,133.71	\$0.00	\$1,058,133.71	\$1,035,728.61	\$22,405.10
Hillside Public Library	\$1,573,078.95				\$1,573,078.95	\$0.00	\$1,573,078.95	\$1,527,540.33	\$45,538.62
Hinsdale Public Library	\$473,302.85	\$ 3,199,389.06			\$3,672,691.91	(\$268,512.00)	\$3,404,179.91	\$3,227,601.30	\$176,578.61
Hodgkins Public Library District	\$1,236,942.55				\$1,236,942.55	(\$290,227.78)	\$946,714.77	\$690,785.65	\$255,929.12
Homewood Public Library District	\$2,576,395.30				\$2,576,395.30	\$0.00	\$2,576,395.30	\$2,549,377.36	\$27,017.94
Indian Prairie Public Library District	\$303,191.46	\$ 4,094,524.89			\$4,397,716.35	\$0.00	\$4,397,716.35	\$4,134,892.56	\$262,823.79

Chart 2: Public Library County Tax Payments

Library Name	Cook County Treasurer Tax Year 2023	DuPage County Treasurer Tax Year 2023	Kane County Treasurer Tax Year 2023	Will County County Treasurer Tax Year 2023	Total Tax Revenue Issued	Bond Amount 2023 (Removed)	Public Library Tax Revenue Total 2023	Prior year Tax Revenue	Tax revenue change
Itasca Community Library		\$ 1,761,069.04			\$1,761,069.04	\$0.00	\$1,761,069.04	\$1,730,052.08	\$31,016.96
Justice Public Library District	\$368,749.60				\$368,749.60	\$0.00	\$368,749.60	\$362,795.71	\$5,953.89
Kaneville Public Library District			\$99,702.89		\$99,702.89	\$0.00	\$99,702.89	\$94,654.53	\$5,048.36
La Grange Public Library	\$3,579,833.08				\$3,579,833.08	(\$624,750.00)	\$2,955,083.08	\$2,837,794.58	\$117,288.50
LaGrange Park Public Library District	\$2,149,525.12				\$2,149,525.12	(\$147,150.00)	\$2,002,375.12	\$1,951,690.74	\$50,684.38
Lansing Public Library	\$3,214,680.24				\$3,214,680.24	\$0.00	\$3,214,680.24	\$2,945,311.21	\$269,369.03
Lyons Public Library	\$743,864.82				\$743,864.82	(\$15,000.00)	\$728,864.82	\$761,894.25	(\$33,029.43)
Markham Public Library	\$748,026.54				\$748,026.54	(\$1,320,075.00)	(\$572,048.46)	\$678,144.13	(\$1,250,192.59)
Matteson Area Public Library District	\$3,113,736.92				\$3,113,736.92	\$0.00	\$3,113,736.92	\$2,884,649.41	\$229,087.51
Maywood Public Library District	\$1,429,291.12				\$1,429,291.12	\$0.00	\$1,429,291.12	\$1,452,141.73	(\$22,850.61)
McCook Public Library District	\$701,232.63				\$701,232.63	\$0.00	\$701,232.63	\$511,620.61	\$189,612.02
Melrose Park Public Library	\$962,566.37				\$962,566.37	\$0.00	\$962,566.37	\$975,115.55	(\$12,549.18)
Messenger Public Library of North Aurora			\$2,119,065.49		\$2,119,065.49	\$0.00	\$2,119,065.49	\$2,018,305.10	\$100,760.39
Midlothian Public Library	\$1,563,136.52				\$1,563,136.52	(\$245,802.50)	\$1,317,334.02	\$1,348,004.64	(\$30,670.62)
Nancy L. McConathy Public Library District	\$367,990.50			\$865.86	\$368,856.36	\$0.00	\$368,856.36	\$346,700.23	\$22,156.13
North Riverside Public Library District	\$1,190,190.10				\$1,190,190.10	\$0.00	\$1,190,190.10	\$1,150,236.54	\$39,953.56
Northlake Public Library District	\$3,180,386.86				\$3,180,386.86	(\$722,775.00)	\$2,457,611.86	\$2,288,994.60	\$168,617.26
Oak Brook Public Library		\$ 1,379,838.00			\$1,379,838.00	\$0.00	\$1,379,838.00	\$1,142,808.00	\$237,030.00
Oak Lawn Public Library	\$5,629,177.14				\$5,629,177.14	\$0.00	\$5,629,177.14	\$5,706,720.30	(\$77,543.16)
Oak Park Public Library	\$11,047,738.49				\$11,047,738.49	\$0.00	\$11,047,738.49	\$10,389,827.72	\$657,910.77
Palos Heights Public Library	\$1,922,582.13				\$1,922,582.13	\$0.00	\$1,922,582.13	\$1,870,990.57	\$51,591.56
Palos Park Public Library	\$548,060.64				\$548,060.64	\$0.00	\$548,060.64	\$534,963.75	\$13,096.89
Park Forest Public Library	\$1,203,968.16			\$281,463.97	\$1,485,432.13	\$0.00	\$1,485,432.13	\$1,542,818.56	(\$57,386.43)
Prairie Trails Public Library District	\$2,204,719.82				\$2,204,719.82	\$0.00	\$2,204,719.82	\$2,153,914.87	\$50,804.95
Richton Park Public Library District	\$1,357,423.41				\$1,357,423.41	(\$396,105.00)	\$961,318.41	\$974,938.44	(\$13,620.03)
River Forest Public Library	\$1,577,031.16				\$1,577,031.16	\$0.00	\$1,577,031.16	\$1,524,716.53	\$52,314.63
River Grove Public Library District	\$570,799.48				\$570,799.48	\$0.00	\$570,799.48	\$523,030.45	\$47,769.03
Riverdale Public Library District	\$574,877.52				\$574,877.52	\$0.00	\$574,877.52	\$525,401.85	
Riverside Public Library	\$1,431,615.76				\$1,431,615.76	\$0.00	\$1,431,615.76	\$1,377,871.02	\$53,744.74
Roselle Public Library District	\$251,481.93	\$ 2,198,796.37			\$2,450,278.30	\$0.00	\$2,450,278.30	\$2,290,682.47	\$159,595.83
Schiller Park Public Library	\$1,330,451.90				\$1,330,451.90	\$0.00	\$1,330,451.90	\$1,287,222.46	\$43,229.44
South Holland Public Library	\$2,387,825.79				\$2,387,825.79	\$0.00	\$2,387,825.79	\$2,381,813.27	\$6,012.52
St Charles Public Library District		\$ 629,646.24	\$8,402,336.14		\$9,031,982.38	(\$441,125.00)	\$8,590,857.38	\$8,572,096.88	\$18,760.50
Steger-South Chicago Heights Public Library District	\$320,532.83			\$197,663.72	\$518,196.55	\$0.00	\$518,196.55	\$471,087.73	\$47,108.82
Stickney-Forest View Public Library District	\$1,480,708.72				\$1,480,708.72	(\$139,650.00)	\$1,341,058.72	\$1,283,605.45	\$57,453.27
Sugar Grove Public Library District			\$1,689,334.16		\$1,689,334.16	\$0.00	\$1,689,334.16	\$729,888.04	\$959,446.12
Summit Public Library District	\$390,066.52				\$390,066.52	\$0.00	\$390,066.52	\$68,728.98	\$321,337.54
Thomas Ford Memorial Library	\$1,963,631.43				\$1,963,631.43	(\$239,200.00)	\$1,724,431.43	\$1,662,295.71	\$62,135.72
Thornton Public Library	\$185,072.33				\$185,072.33	\$0.00	\$185,072.33	\$169,462.88	\$15,609.45
Tinley Park Public Library	\$4,779,615.58			\$1,639,605.01	\$6,419,220.59	\$0.00	\$6,419,220.59	\$6,129,991.21	\$289,229.38
Town and Country Public Library District			\$1,685,194.87		\$1,685,194.87	\$0.00	\$1,685,194.87	\$1,574,800.80	\$110,394.07
University Park Public Library District	\$13,232.02			\$673,439.11	\$686,671.13	\$0.00	\$686,671.13	\$613,660.20	\$73,010.93
Villa Park Public Library		\$ 3,296,932.70			\$3,296,932.70	(\$833,650.00)	\$2,463,282.70	\$2,464,212.37	(\$929.67)
Warrenville Public Library District		\$ 2,317,812.06			\$2,317,812.06	(\$168,830.25)	\$2,148,981.81	\$2,001,523.62	\$147,458.19
West Chicago Public Library District		\$ 2,825,203.15			\$2,825,203.15	\$0.00	\$2,825,203.15	\$2,646,931.25	\$178,271.90

Chart 2: Public Library County Tax Payments

Library Name	Cook County Treasurer Tax Year 2023	DuPage County Treasurer Tax Year 2023	Kane County Treasurer Tax Year 2023	Will County County Treasurer Tax Year 2023	Total Tax Revenue Issued	Bond Amount 2023 (Removed)	Public Library Tax Revenue Total 2023	Prior year Tax Revenue	Tax revenue change
Westchester Public Library	\$1,404,255.53				\$1,404,255.53	\$0.00	\$1,404,255.53	\$1,382,761.67	\$21,493.86
Westmont Public Library		\$ 2,319,440.57			\$2,319,440.57	\$0.00	\$2,319,440.57	\$2,200,186.15	\$119,254.42
William Leonard Public Library District	\$240,983.01				\$240,983.01	\$0.00	\$240,983.01	\$247,119.95	(\$6,136.94)
Wood Dale Public Library District		\$ 2,939,134.85			\$2,939,134.85	\$0.00	\$2,939,134.85	\$2,794,173.72	\$144,961.13
Woodridge Public Library		\$ 4,021,506.73		\$273,026.24	\$4,294,532.97	\$0.00	\$4,294,532.97	\$4,094,964.50	\$199,568.47
Worth Public Library District	\$915,075.62				\$915,075.62	\$0.00	\$915,075.62	\$900,923.00	\$14,152.62

Chart 3: Public Library Bond Amounts Reported

Public Library	Bond Amt for FY27 Fee					
	Formula (2023)	Annual Debt Service 2024	Annual Debt Service 2025	Annual Debt Service 2026	Annual Debt Service 2027	Annual Debt Service 2028
Acorn Public Library District	\$ 30,398	\$ 30,478.00	\$ 29,518.00	\$ 29,558.00	\$ 29,483.00	\$ 29,365.00
Addison Public Library	\$ -					
Alsip-Merrionette Park Public Library District	\$ -					
Batavia Public Library District	\$ -					
Bedford Park Public Library District	\$ -					
Beecher Community Library District	\$ -					
Bellwood Public Library	\$ -					
Bensenville Community Public Library District	\$ -					
Berkeley Public Library	\$ -					
Berwyn Public Library	\$ -					
Bloomington Public Library	\$ -					
Blue Island Public Library	\$ -					
Bridgeview Public Library	\$ 255,250	\$ 258,650.00	\$ 256,750.00	\$ 254,700.00	\$ 257,500.00	
Broadview Public Library District	\$ 267,873	\$ 268,172.50	\$ 272,842.50	\$ 272,252.50	\$ 270,652.50	\$ 268,902.50
Brookfield Public Library	\$ 358,939	\$ 354,302.90	\$ 349,575.04	\$ 344,753.80	\$ 339,837.34	\$ 334,823.79
Calumet City Public Library	\$ -					
Calumet Park Public Library	\$ -					
Carol Stream Public Library	\$ 234,461	\$ 234,461.00	\$ 234,461.00	\$ 234,461.00	\$ 234,461.00	
Chicago Heights Public Library	\$ -		\$ 189,005.00	\$ 187,202.50	\$ 187,672.50	\$ 187,916.00
Chicago Ridge Public Library	\$ -					
Cicero Public Library	\$ -					
Clarendon Hills Public Library	\$ -					
Crestwood Public Library District	\$ -					
Crete Public Library District	\$ -					
Dolton Public Library District	\$ -					
Downers Grove Public Library	\$ -					
Eisenhower Public Library District	\$ 672,103	\$ 693,519.00	\$ 669,144.00	\$ 667,968.00	\$ 671,616.00	
Elmwood Park Public Library	\$ -					
Evergreen Park Public Library	\$ -					
Flossmoor Public Library	\$ -					
Forest Park Public Library	\$ -					
Frankfort Public Library District	\$ -		\$ 161,584.26	\$ 188,564.25	\$ 182,742.22	\$ 176,920.19
Franklin Park Public Library District	\$ -					
Geneva Public Library District	\$ 1,580,946	\$ 1,588,471.26	\$ 1,598,821.26	\$ 1,599,921.26	\$ 1,606,646.26	\$ 1,610,821.26
Glen Ellyn Public Library	\$ -					
Glenside Public Library District	\$ 365,565	\$ 368,595.02	\$ 365,987.52	\$ 362,918.77	\$ 374,015.63	\$ 359,140.63
Glenwood-Lynwood Public Library District	\$ 455,375	\$ 453,825.00	\$ 455,225.00	\$ 451,025.00	\$ 456,425.00	\$ 451,025.00
Grande Prairie Public Library District	\$ -					
Green Hills Public Library District	\$ 405,000	\$ 150,000.00				
Harvey Public Library District	\$ -					
Hillside Public Library	\$ -					
Hinsdale Public Library	\$ 268,512	\$ 268,712.00	\$ 283,812.00	\$ 293,114.00	\$ 296,816.00	
Hodgkins Public Library District	\$ 290,228	\$ 23,800.00	\$ 238,000.00	\$ 238,000.00	\$ 458,000.00	\$ 457,000.00
Homewood Public Library District	\$ -					
Indian Prairie Public Library District	\$ -					
Itasca Community Library	\$ -					
Justice Public Library District	\$ -					
Kaneville Public Library District	\$ -					

Chart 3: Public Library Bond Amounts Reported

Public Library	Bond Amt for FY27 Fee					
	Formula (2023)	Annual Debt Service 2024	Annual Debt Service 2025	Annual Debt Service 2026	Annual Debt Service 2027	Annual Debt Service 2028
La Grange Public Library	\$ 624,750	\$ 612,750.00				
LaGrange Park Public Library District	\$ 147,150	\$ 152,438.00				
Lansing Public Library	\$ -					
Lyons Public Library	\$ 15,000	\$ 15,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00
Markham Public Library	\$ 1,320,075	\$ 27,000.00	\$ 613,500.00			
Matteson Area Public Library District	\$ -					
Maywood Public Library District	\$ -					
McCook Public Library District	\$ -					
Melrose Park Public Library	\$ -					
Messenger Public Library of North Aurora	\$ -					
Midlothian Public Library	\$ 245,803	\$ 251,907.50	\$ 252,607.50	\$ 247,974.50	\$ 193,095.50	\$ 189,236.00
Nancy L. McConathy Public Library District	\$ -					
North Riverside Public Library District	\$ -					
Northlake Public Library District	\$ 722,775	\$ 714,150.00				
Oak Brook Public Library	\$ -					
Oak Lawn Public Library	\$ -					
Oak Park Public Library	\$ -					
Palos Heights Public Library	\$ -					
Palos Park Public Library	\$ -					
Park Forest Public Library	\$ -					
Prairie Trails Public Library District	\$ -					
Richton Park Public Library District	\$ 396,105	\$ 392,406.06	\$ 394,997.96	\$ 396,234.00	\$ 392,456.00	\$ 393,545.00
River Forest Public Library	\$ -					
River Grove Public Library District	\$ -		\$ 5,156.25	\$ 76,683.04	\$ 76,683.04	\$ 76,683.04
Riverdale Public Library District	\$ -					
Riverside Public Library	\$ -					
Roselle Public Library District	\$ -		\$ 1,619,843.75	\$ 1,615,750.00	\$ 1,616,750.00	\$ 1,616,000.00
Schiller Park Public Library	\$ -					
South Holland Public Library	\$ -					
St Charles Public Library District	\$ 441,125	\$ 448,625.00	\$ 455,825.00	\$ 463,150.00	\$ 474,750.00	\$ 480,950.00
Steger-South Chicago Heights Public Library District	\$ -					
Stickney-Forest View Public Library District	\$ 139,650	\$ 142,150.00	\$ 143,250.00	\$ 144,200.00		
Sugar Grove Public Library District	\$ -					
Summit Public Library District	\$ -					
Thomas Ford Memorial Library	\$ 239,200	\$ 236,600.00	\$ 233,800.00	\$ 230,800.00	\$ 232,600.00	\$ 234,000.00
Thornton Public Library	\$ -					
Tinley Park Public Library	\$ -					
Town and Country Public Library District	\$ -					
University Park Public Library District	\$ -					
Villa Park Public Library	\$ 833,650	\$ 834,650.00	\$ 834,850.00	\$ 839,250.00	\$ 834,850.00	\$ 834,550.00
Warrenville Public Library District	\$ 168,830	\$170,895.00	\$167,875.25	\$171,741.00	\$173,507.25	\$175,174.00
West Chicago Public Library District	\$ -					
Westchester Public Library	\$ -					
Westmont Public Library	\$ -					
William Leonard Public Library District	\$ -					
Wood Dale Public Library District	\$ -					
Woodridge Public Library	\$ -					

Chart 3: Public Library Bond Amounts Reported

Public Library	Bond Amt for FY27 Fee Formula (2023)	Annual Debt Service 2024	Annual Debt Service 2025	Annual Debt Service 2026	Annual Debt Service 2027	Annual Debt Service 2028
Worth Public Library District	\$ -					

Chart 4: Academic, School, Special Library Fees

Academic Libraries

- 1) Student Population, rounded to nearest 1,000 * 2 [Fall IBHE profile]
- 2) Title Count rounded to nearest 1,000 / 3

	Population	Item Count	Pop Fee	Item/Title Fee	FY27 Total
National University of Health Sciences	364	27,478	\$ 2,000	\$ 9,000	\$ 11,000

School Libraries

- 1) Student Population, rounded to nearest 1000 * 5 [Illinois Report Card data]
- 2) Building Location/Branch Fee \$2,500 per building

	Population	Buildings	Pop Fee	Building Fee	FY27 Total
Bensenville School District #2	2,009	3	\$ 10,000	\$ 7,500	\$ 17,500

Special Libraries

- 1) Title Fee (Tier 1 <10,000 \$7,500; Tier 2 <40,000 \$10,000; Tier 3 > 40,000 \$12,500)
- 2) Building Location/Branch Fee \$2,500 per building

	Buildings	Title Count	Building Fee	Title Fee	FY27 Total
Morton Arboretum	1	23,747	\$ 2,500	\$ 10,000	\$ 12,500
The Theosophical Society in America	1	29,485	\$ 2,500	\$ 10,000	\$ 12,500